

361 5576

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres.
Tsai, Stephen 1940

3
8
1
5
5
7
8

0903

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

INDEXED

Telegraph Address
"Yenta"

January 5, 1940.
T40-1-5-1

ack 2/6/40

Mr. C. A. Evans
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Inside our south wall near our south residence compound there is a piece of property about a quarter of an acre protruding into our grounds like a Bartlett pear with the stem attached to our wall. There was a small Chinese house on it and the profession of the occupants was of a questionable character. For many years it was an eyesore to us and we had tried to buy it up. The party knew that we were anxious and so held it up for big stakes, which we did not wish to pay for. Last fall it changed ownership and a new modern house went up in place of the old mud hut. This new house is high and overlooks our grounds. We became more anxious than ever to take it over. After a protracted negotiation we finally bought it from the new owner at the price of US\$820. The new house was only half finished and we have to put in LC\$4,488.80 more to complete it. Mr. Tsai of the Department of Chemistry and his family are occupying it now. Using the rate of 12:1 this house costs us altogether LC\$14,328.80 or US\$1,194.06. We have paid this out of our Reserve Funds. We feel it is a good investment and, what is more, it fulfills a long cherished wish. We now can say "All within the four walls are our own property". Will you please make the following entries in your books so that the account can be transferred to the proper section. We have assigned No. 50 to this house.

Dr. 20c Residences

US\$1,194.06

Cr. 120 Funds for Completed Buildings US\$1,194.06

Yours sincerely,

Stephen Tsai.

ST:H

Y #1445
2/5/40

0904

燕京大學
YENCHING UNIVERSITY
Peking, China



January 6, 1940.
T40-1-3-1

Mr. C. A. Evans
130 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Inside our south wall near our south residence compound there is a piece of property about a quarter of an acre protruding into our grounds like a Bartlett pear with the stem attached to our wall. There was a small Chinese house on it and the profession of the occupants was of a questionable character. For many years it was an eyesore to us and we had tried to buy it up. The party knew that we were anxious and so held it up for big stakes, which we did not wish to pay for. Last fall it changed ownership and a new modern house went up in place of the old mud hut. This new house is high and over-looks our grounds. We became more anxious than ever to take it over. After a protracted negotiation we finally bought it from the new owner at the price of US\$820. The new house was only half finished and we have to put in US\$4,488.80 more to complete it. Mr. Tsai of the Department of Chemistry and his family are occupying it now. Using the rate of 12:1 this house costs us altogether US\$14,328.80 or US\$1,194.00. We have paid this out of our Reserve Funds. We feel it is a good investment and, what is more, it fulfills a long cherished wish. We now can say "All within the four walls are our own property". Will you please make the following entries in your books so that the account can be transferred to the proper section. We have assigned No. 30 to this house.

Dr. 200 Residences
US\$1,194.00

Gr. 120 Funds for Completed Buildings US\$1,194.00

Yours sincerely,

Stephen Tsai.

ST:H

5090

INDEXED

January 9, 1940

840-1-9-1

Ack J-40-2-12-11

Mr. Stephen Ts'ai
Yenching University
Peking, China

Dear Stephen,

Enclosed is a copy of a letter we have just received from Dr. Sidney Hoobler, accompanying his latest gift of \$500.00 for the scholarship fund, together with a copy of the acknowledgement we are sending them. This \$500.00 is being credited to your account in the Central Hanover Bank.

While we are seeking special scholarship funds as a part of the Sustaining Fund we are asking for Yenching University this year, we understand that these remittances from Dr. Hoobler are more or less assured annual gifts, which you are counting as a part of your regular income, and we are therefore not counting this \$500.00 in our Sustaining Fund. It is going forward as a special gift which we have recorded only in our suspense account as an "in and out" item that does not come into any of the Trustees' regular sources of income and appropriations.

On behalf of Mrs. Garside and myself let me acknowledge your Christmas message of greetings. As the year 1939 closed, there did not seem to be an over-abundance of "peace on earth and good will among men", but we are all beginning 1940 with a very earnest hope that this year the world will find the solution to some of the problems of international conflict which have so disrupted the ordinary course of life for the whole human race.

Very cordially yours,

BAG:ms
Enc.

0906

INDEXED

January 9, 1940

G 40-1-9-2
ACK T 40-2-12-11

Mr. Stephen Ts'ai
Yenching University
Peking, China

Dear Mr. Ts'ai,

Let me acknowledge receipt of your letter No. T39-12-5-86. This deals with the matter of the US\$47,596.50 shown on our books as owed by the Trustees of Yenching University to the Yenching College Committee in connection with the Endowment Fund of the College of Natural Sciences.

At the time the Administrative Committee met, it had not received the information which has recently been sent the field with regard to the plans of the Trustees and the Yenching College Committee concerning the building up of endowment funds for the Women's College. These have been reported to Dr. Stuart and to Miss Spear, but I will review them briefly here: -

At the time of the Trustees' campaign in 1932 for the first half million dollars endowment for the College of Natural Sciences, Yenching College Committee helped with the completion of this fund by turning over to the Natural Sciences endowment around US\$65,000 of endowment funds originally given for Yenching College for Women. At that time an agreement was entered into between the Trustees and the Women's College Committee whereby the Trustees would cooperate with the Committee as opportunity offered in building up an endowment fund for Yenching College for Women in the amount of \$100,000. Until Women's College endowment funds were secured to replace what the Committee had turned over for Natural Science, the Trustees agreed to pay the Women's College Committee out of income on the Natural Sciences endowment interest at the rate of 5% on the amount loaned by the Committee.

During the last seven years the Trustees have been able to make various repayments on this loan, through the use of new capital funds received, so that the amount of the loan has been reduced to US\$47,596.50. Meantime the Yenching College Committee has gotten other endowment funds from various sources, so as to bring their endowment funds at the present time up to a little more than US\$30,000.

During recent months the Yenching College Committee decided that during 1939-40 it would endeavor with the help of the Trustees to get at least US\$35,000 of the total of approximately US\$70,000 required to build their endowment fund up to \$100,000. During the early autumn the Committee made ten-

0907

Mr. Ts'ai

2.

January 9, 1940

tative plans for conducting such an effort.

At a meeting of Yenching College Committee on November 21 Mr. McBrier and Mrs. Henry Pfeiffer stated that they would jointly give US\$35,000 for the Women's College Endowment Fund if the Yenching College Committee and the Trustees would secure before June 30, 1940 the remaining \$35,000. At that same meeting Mrs. Parlin stated that she and Mr. Parlin would give, in memory of Mrs. Parlin's father and mother, an additional \$12,000 provided the remaining \$23,000 was raised by June 30, 1940. With this challenge before them, the Women's College Committee and the Yenching Trustees have started in to secure the remaining \$23,000 needed to complete the Women's College Endowment Fund of \$100,000. In the last six weeks about \$6,000 more has been secured, leaving approximately \$17,000 still to be obtained. The Yenching College Committee is going ahead in a vigorous way with its efforts to secure this balance, and the Trustees are giving their assistance. We are hopeful, therefore, that before the end of the spring we will have this entire \$70,000 secured, and the \$100,000 endowment fund of the Women's College completed.

I believe it is generally understood that as soon as the \$100,000 fund is completed, the Yenching College Committee will accept the gifts made by the Yenching Trustees, together with their efforts in securing the remainder of the fund, as discharging their obligation to the Women's College in connection with this loan of \$47,596.50. If that is done, then the loan will be considered as repaid, and it will thereafter not be necessary for the Trustees to pay over to the Women's College from interest on the Natural Sciences fund this amount of approximately US\$2,380 which we have been paying over to them from year to year. This will of course be of substantial benefit to the work in Natural Science, for it will increase by that amount the income which the Trustees can forward to the department each year. Meantime, the Women's College will benefit by the income on its new endowment fund of \$70,000. The ladies have other plans in mind for increasing the endowment funds beyond this original \$100,000 fund, and we hope that the income from this source will continue to mount steadily from year to year.

Some of what I have said will undoubtedly be a repetition of what you already know, but I am going over the whole story to be sure that you have it complete to date.

We are delighted that our Clipper letter to Dr. Galt arrived in time for the celebration of their first forty years of service to China. Miss Cummings has kindly sent us a report of the celebration. We only wish that we might have been present in person, as well as in spirit.

Very cordially yours,

BAG:ms

0908

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

January 10, 1940
T40-1-10-4

ack 1/26/40

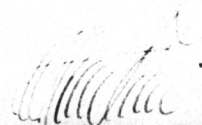
Mr. C. A. Evans
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This is to reply to your letter E-39-12-8-1 & 2. Your treatment of the Emergency Fund by putting it under Class B independent of the rest of the budget analysis is a very good one.

We are greatly interested in seeing the lists of donations to the Sustaining Fund and in noting your instructions regarding acknowledgment from the field. We see good reasons why it is desirable not to have the field make direct solicitations nor to send acknowledgment to donors on the "Allocated List". But we do not quite understand why we should abstain from making any direct connection with them altogether, especially in those cases where the donors are former members of the staff like the Corbetts and Miss Gunderson. We have tried to make it a point to keep in touch with all our ex-members. The Corbetts and Miss Gunderson are automatically on our mailing list irrespective of their donations. If we are to follow your instructions strictly, we should have their names taken out. Taking another case. President Stuart met Mr. Frank Buck sometime ago through some of his (Dr. Stuart's) cousins. Mr. Buck became interested in Yenching through that contact. Wouldn't it be good promotion and cultivation if President Stuart kept contact with him in some personal way in addition to what is being done by your office? There may be others of similar type in the Allocated List where a little personal touch may help matters materially. However, you who are doing the job so efficiently and effectively know best what to do and not to do. We know that keeping in touch with donors is a ticklish business and we do not want to do anything to confuse matters. I am writing this just to follow the old Chinese maxim, "Say whatever you know".

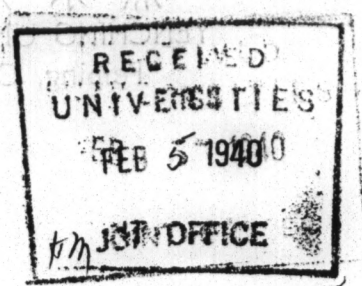
Yours sincerely,


Stephen Tsai.

ST:H

0909

燕京大学



January 10, 1940
T40-1-10-4

Mr. C. A. Evans
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This is to reply to your letter of January 8, 1940. Your treatment of the Emergency Fund by putting it under class B independent of the rest of the budget analysis is a very good one.

We are greatly interested in seeing the lists of donations to the Sustaining Fund and in noting your instructions regarding acknowledgment from the field. We see good reasons why it is desirable not to have the field make direct solicitations nor to send acknowledgment to donors on the "Allocated List". But we do not quite understand why we should abstain from making any direct connection with them altogether, especially in those cases where the donors are former members of the staff like the Corsetts and Miss Gunderson. We have tried to make it a point to keep in touch with all our ex-members. The Corsetts and Miss Gunderson are automatically on our mailing list irrespective of their donations. If we are to follow your instructions strictly, we should have their names taken out. Taking another case, President Stuart met Mr. Frank Back sometime ago through some of his (Dr. Stuart's) cousins. Mr. Back became interested in Yenching through that contact. Wouldn't it be good promotion and cultivation if President Stuart kept contact with him in some personal way in addition to what is being done by your office? There may be others of similar type in the Allocated List where a little personal touch may help matters materially. However, you who are doing the job so efficiently and effectively know best what to do and not to do. We know that keeping in touch with donors is a ticklish business and we do not want to do anything to confuse matters. I am writing this just to follow the old Chinese maxim, "Say whatever you know".

Yours sincerely,

Stephen T'ien

ST:H

0190

10 January 1940

My dear Stephen:

Your letter of November second is very welcome, in that it suggests that you might possibly be sent over to help us again here in America. I can quite understand that your absence, combined with Miss Cookingham's, would leave too large a gap in the finance machine at Yenching, but certainly we would welcome your help in the States. I believe that the condition which you state, namely, that definite plans should be made in advance to utilize your time to the utmost profit, is the only fair one, and I should be ever so glad to have the opportunity to request your help for definite tasks in some of the centers which you already know well.

You apologise for being such a poor reporter, but we do get a good deal of news about you at second hand in letters from your colleagues, in the printed bulletins from the campus, and in conversations with alumni, and from faculty members recently arrived from Peiping. We have some slight idea of the skill with which you have met all sorts of tasks: in transportation, in keeping your faculty and students warm, and in the ever-present problems of exchange. In spite of all these glimpses into your work, however, it would be a very great help if you could now and then take a solid hour and dictate the "News behind the News" of the Comptroller's Office. You may not have seen the first news bulleting of the current year in which I tried to pay a tribute to officers like yourself in our China Colleges. We hesitate to send much of our publicity back to North China just at this time but I am enclosing herewith a copy of this first bulletin, in which the article I refer to is given on page two, under the heading "Behind the Scenes". Now and then I try to write on this theme, and news from you can help me to do so in an interesting and accurate way.

Some good news of this year's money raising will now have reached you. In the total figures of the combined askings, we are well up to the minute. In fact, to-day we have as much as we had at the first of March last year. The dark side of the picture is that most of our assured

0911

large gifts are in at this time except for the Rockefeller Foundation, and we have a definitely difficult task ahead of us. You will be sharing the pleasure of your friends in the Women's College in their knowledge that the Endowment Fund's effort to raise one hundred thousand dollars by June 30, 1940, has made excellent progress. The present balance still to be raised is \$17,500, and, in Mrs. Finley's words, "if we have any gumption at all we can raise it."

In the hope that 1940 is beginning well for you, I am,

Very sincerely yours,

Mrs. T. D. Macmillan

Enclosure:

Mr. Stephen Tsai, Controller
Yenching University
Peiping, China

TDM:JBS

09 12

*Note: see letter of June 10, 1939 to Goodrich
fr. Stuart*

INDEXED

January 24, 1940
E -40-1-24- 1

ACK
T40-3-7-31

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

Your good letter of December 23rd No. 94 is at hand. This calls attention to the payment of funds in America and chargeable to Account No. 31.

In the case of travel to the field, there seems to be nothing which can be done unless the field desires to have the individual pay any excessive amount beyond a stipulated figure, and in the case of Miss Jacobs there was no limitation placed.

We are very much at fault in approving the purchase of books, and in the beginning we refused to make any such purchase. Miss Rathbone of Columbia University, however, was very insistent and, after studying the Women's College budget which contained an item for books, seemingly for this particular purpose, we decided to approve a limited number, greatly reducing the original request.

The Hsia Yun situation is an entirely different matter. Some correspondence was exchanged regarding this young man, and as an outcome Dr. Stuart wrote to Dr. Carrington Goodrich of Columbia University requesting him to use his good offices in watching expenditures and to make such provision as seemed necessary for his continued work, and concluding his letter by the following sentence:

"I am sending a copy of this letter to Mr. C. A. Evans of our New York office who will honor any request from you for the sums you decide upon."

I certainly took this as being an authorization as Dr. Goodrich recommended. Dr. Goodrich had Hsia Yun at his home on several occasions and has spent considerable time in studying his financial problems, arranging some work for him in the office, and apparently doing a very conscientious piece of work.

This situation would seem to be a problem for you to adjust on the field, for, if such an authorization, as quoted above, is not valid, it will be necessary to have rather a distinct understanding regarding the payment of funds.

I am certainly conscious of the troubles of a treasurer and sympathize with you most deeply in the problems which you are constantly facing. However, your letter emphasizes the necessity of still more care in administering the funds here in the office, and we promise you that insofar as is consistent with the credit of the University, we will desist from charging anything against Account No. 31.

We allude to the credit standing because of the frequent calls we have from business houses regarding the University's standing and the extension of credit. We have always made it a point to iron out these difficulties as best we

0913

Mr. Tsai

- 2 -

1/24/40

possibly could, but there are some instances where it is absolutely necessary for action to be taken. Under these instances, of course, as you state, you wish us to feel free to take the necessary action.

With all good wishes to you, I am

Most cordially yours,

C. A. EVANS

CAE/B

09 14

燕京大學
YENCHING UNIVERSITY
Peiping, China.

*Rec'd attached to
Letter of 2/10/40
for Stewart*

Office of the Controller

Telegraph Address
"Yenta"

February 8, 1940
T-40-2-8-9

Mr. B. A. Garside
Yenching University
150 Fifth Avenue
New York City
U. S. A.

F

Dear Mr. Garside:

The Lunar New Year is still observed by the masses of China as the biggest festival of the year, in spite of recent efforts of the National Government to discourage it. Time-honored customs are apparently not easily changed by government decrees or laws. The fact that the National Government is trying to modernize all phases of the national life seems to have given the local puppets added reason to cling to old ideas and traditions. This attempt to turn the clock backward is a part of the puppets' policy to revive archaic conceptions and ways in the process of glorifying the old morality of the East in contradiction to the infiltration of Western influences and thoughts. This being the case, they are giving every encouragement to the celebration of the Lunar New Year. The Hsin Min Pao, their mouthpiece, gives very lengthy write-ups about the occasion. Government offices and schools are all given holidays. Every effort is being made to create an atmosphere of prosperity and happiness. Vendors of red lanterns, spring scrolls, and other paraphernalia for the New Year celebration are crowding the sidewalks of the streets. On the surface the people seem to be in the merrymaking mood and are happy. But even the most casual observer will soon discover the true state of affairs. In the same street where one sees the New Year signs, one probably also notices a rabid mob in front of a rice shop. It is my attempt to tell you something about the situation represented by this mob at the rice shop that this letter is being written.

First of all, let me describe to you the mob itself. There are men and women, both old and young, and children among them. Judging from their clothes, they are mostly from the poor class. They live in the immediate vicinity of the rice shop. As they storm the store, each holds a ration card from the local police station in the hand. Some of them have probably been waiting there since the early hours of the morning. With clothes none too plentiful and with the thermometer at zero, it is not an envious experience to wait in the open for an extended period of time as they must have been doing.

09 15

As the crowd grows big, each person fights his way to get nearer to the door. The policemen, who are guarding the door, use their batons generously and indiscriminately on the heads of the pushers and the pushed alike in a vain attempt to keep order. But the people take the punishment without challenging although not too submissively and continue pushing and shouldering until it is announced that the store is sold out for the day. The disappointed are told to come back the next day when the same process will begin over again. The first question that must arise in your mind is: How is this situation brought about?

The answer is found in the "New (dis)Order of East Asia", the establishment of which is the "immutable" policy of the "Imperial Army". Among other things the "New Order" calls for managed economy. In the occupied area everything, from export-import trade to a peddler's stand is "managed", or more fittingly, "mismanaged". The merchant in the rice shop cannot purchase cereals except through the special Japanese agents, which are controlled by the Japanese Army's Special Service Bureau. Even transporting cereals from one part of the city to another must have special permits. The disastrous flood last summer in this province has greatly affected the supply of food-stuff. The food situation, which would be very acute in any case, has been greatly aggravated by profiteering and interference by the military. For instance, there was plenty of flour in the godowns in Tientsin. But large enough quantities of it never seemed to reach here to relieve the shortage. Long queues were seen waiting in front of rice shops. This was the condition last fall. As winter approached, prices rose and the situation worsened. Until now it is virtually impossible to buy any white flour. Price and scarcity of supply work in a vicious circle, because in the market of rising prices there is a tendency to hoard; hence the greater demand. The increased demand pushes up the price still higher. The price of flour, before the war was about \$3.00 per bag, is now quoted at \$18.00. Rice, which was sold at about \$14.00 a bag before the war, is now \$80.00. The cost of living was 282% in December last compared with the indices of 1936 according to the figures just published by our Department of Economics. But prices have soared further since then. So the present problem is as much one of prices as it is one of supply. Another interesting fact is that the more acute the situation becomes, the less one can believe what is reported in the local papers, which apparently try to calm down the populace by false propaganda. Recently we read about large quantities of cereals arriving in the city to meet the demands of the New Year. But no one knows where these reported consignments have disappeared. The reports are either pure fabrications or the commodities have gone into the hands of the racketeers. It is true that limited amounts have been allocated to district dealers for distribution in the districts. But the quantity is very small and does not begin to meet the demand. I have referred previously to ration cards. In order to buy any rice or flour from a designated store, a resident must get a ration card from the police office of

Mr. B. A. Garside
T-40-2-8-9

3

the district in which he resides. I may say that it is just as difficult to get the ration cards as it is to get the cereal itself, and the police is by no means incorruptible. We constantly hear stories of "squeezes". A few days ago I saw a notice in the local paper an announcement saying that ration cards could be secured by the inhabitants of a certain district at the police office of that district between the hours of 10:00 and 11:30 a.m. - one and half hours! This, of course, is farcical.

Forestalling the situation early in the fall we have been buying every bag of flour or rice that we could get hold of for the use of the University community. I am glad to say that we have almost enough on hand for the rest of this session for the students' dining halls. But we have not been able to provide for the faculty and their families as yet. After the faculty and students we have the workmen, janitors and domestic helpers, and their dependents to look after. The total number of persons either directly or indirectly connected with the University is no less than 3,000. To provide for such a large number is a task quite beyond our power to undertake under present circumstances. You can be reassured, however, that we will exercise the greatest vigilance and no opportunity toward a solution will be missed. I report all this to you at length in order to keep you well posted of the different kinds of problems that the University is faced with these days in this area. May the New Year which begins today bring us the two "F's" which are so essential to life - food and freedom.

Yours sincerely,



Stephen Tsai.

ST:H

0917

RECEIVED
UNIVERSITIES
APR 5 1940
COMMUNICATIONS OFFICE

Mr. B. A. Gerstle
T-40-2-8-2

the district in which he resides. I may say that it is a large area
to get the ration cards as it is to get the ration cards.
and the police is by no means efficient. We constantly hear
stories of "agencies" that have been set up in the district
to get the ration cards. I have seen a notice in the district
paper an announcement saying that ration cards should be
the inhabitants of a certain district at the office of the
district between the hours of 10:00 and 11:00 a.m. - one of the
hours! This, of course, is farcical.

Forgetting the situation early in the fall we have been
saying every day of it. On this day we came to the district
and the University community. I am glad to say that we have
almost enough on hand for the rest of this season for the district.
But we have not been able to provide for the district
and their families as yet. After the family and district have
the women, janitors and domestic helpers, and their families
look better. The total number of persons with ration cards in the
connected with the University is no less than 1,000. I have
each a large number is a total of 1,000 and one of the
under present circumstances. I am sure that the situation
will exercise the greatest vigilance and no effort will be made
excution will be missed. I report all this to you as I feel it
to keep you well posted of the situation in the district and the
University is faced with these days in this area. I am sure
which begins today, bring us the two "w's" which are so essential to
life - food and freedom.

Yours sincerely,

Stephen T. ...

0918

Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue . . . New York, N. Y.

February 10, 1940
E -40-2-10- 1

ACK
140-3-15-34

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

I am enclosing a schedule of proposed income for 1940-41. This is conservative, but the supposition that you will use considerable of your field balances to build the budget warrants this position.

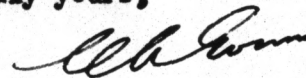
You will note that the American Board has cut their appropriation from \$900.00 to \$675.00. Income should be higher than what we have anticipated, but we have omitted extra dividends on common stocks. Home Administration and Promotion are pure estimates, as we do not know how this year will work out, which will form the basis for next year's budget charges.

We have made a deduction of \$1,000.00 for interest payable to the Women's College from Natural Science Funds, although a large portion of the fund has been subscribed. We are not sure it will be paid so as to avoid interest payments to the Women's College. Note that P. Y. F. appropriation has been increased \$500.00. The Harvard-Yenching Institute appropriation has been based upon the payment of \$75,000.00 income on Restricted Funds, but last year the Institute made adjustments in the last installment covering calculations on \$85,000.00. We hope it will be true this year, as well as next year.

The Annual Meeting of the Associated Boards is being held May 13th and 14th, and your budget should be in our hands by April 15th to permit the tabulation of figures and consideration by various committees. At the same time you should include any special askings for next year, so that we will have the complete picture before us at that time.

With sincerest regards, I remain

Very truly yours,



G. A. EVANS

CAE/B
ENC.

09 19

February 10, 1940

YENCHING UNIVERSITY

PROPOSED INCOME

1940-1941

I. GENERAL UNIVERSITY

(a) Boards:

American.....	675.00	
London Missionary Society.....	1,000.00	
Methodist.....	1,472.00	
Presbyterian.....	<u>2,000.00</u>	5,147.00

(b) Endowment Income.....45,853.00

(c) <u>Bashford Maintenance</u>	<u>1,100.00</u>	<u>46,953.00</u>
		52,100.00
Less Home Administration & Promotion.....		<u>23,000.00</u>
		29,100.00

II. COLLEGE OF NATURAL SCIENCES..... 17,735.00

Less Payments to Women's College... 1,000.00 16,735.00

III. COLLEGE OF PUBLIC AFFAIRS

Princeton-Yenching Foundation appropriation... 8,500.00

IV. SCHOOL OF LIBERAL ARTS

Harvard-Yenching Institute appropriation..... 19,736.84

V. SCHOOL OF RELIGION

General Endowment Income:

Harkness and Thompson.....	5,990.00	
F. D. Gamewell Fund.....	<u>1,804.00</u>	7,794.00

VI. SCHOLARSHIP FUNDS

General Funds.....	703.00	
Luce Scholarship Fund.....	<u>1,640.00</u>	<u>2,343.00</u>
		84,208.84

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

February 12, 1940
T-40-2-12-11

Ack 3/8/40

Mr. B. A. Garside
Yenching University
150 Fifth Avenue
New York City
U. S. A.

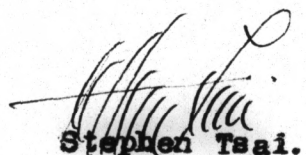
Dear Mr. Garside:

This acknowledges receipt of your two letters
written on January 9th.

I note that you have treated the \$500 from Sibley
Hoobler as something outside of the Sustaining Fund. We shall,
of course, be most happy to receive \$500 extra. But it will be
quite in order, as far as we are concerned, to consider this as
a part of the Sustaining Fund, inasmuch as the scholarship item is
in our budget. Upon receipt of this letter, if you wish to
reverse the entry and credit this gift to the Sustaining Fund,
please notify us so that we can make the proper entries in our
books.

Your second letter tells me in detail the status of
the campaign for the Women's College \$100,000 endowment. I am
glad to have the information. It is most gratifying and re-
assuring that the Trustees have spare energy to raise endowment
funds in addition to the tremendous task of raising the Sustain-
ing Fund for the year.

Yours sincerely,


Stephen Tsai.

ST:H

0921

RECEIVED
UNIVERSITIES
MAR 6 1940
JOINT OFFICE

Mr. S. A. Gervais
Yenching University
150 Fifth Avenue
New York City
U. S. A.

4857 294,610

H 2 C

燕京大學
YENCHING UNIVERSITY
Peiping, China.

file @

Office of the Controller

Telegraph Address
"Yenta"

February 12, 1940
T-40-2-12-12

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

During the past week we have been rushing between registration of the spring semester, China New Year and budget-making. The latter is not yet complete. We will try to finish it before the President leaves for the south at the end of this week. These factors have left me behind in my correspondence. I have just counted that there are no less than 17 pages of letters from you which I have not attended to. Of course, some of these are just replies to mine and require no further comments. I will now take up with you matters which call for special attention.

Yours of December 15th advises us of the receipt of \$25.00 from Mrs. Taylor for Mrs. Shadick and the remittance of \$1.60 from the F. W. Faxon Company for the Yenching Journal of Social Studies. We have accordingly paid the money over to Mrs. Shadick and credited the Journal account.

Yours sincerely,


Stephen Tsai.

ST:H

0923

燕京大学



February 12, 1940

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

During the past week we have been thinking between registration of the Spring semester, which has just begun, and the closing of the year. The latter is not yet decided. We will try to finish it before the President leaves for the United States at the end of this week. These factors have left me behind in my correspondence. I have just replied that there are no less than 17 pages of letters from you which I have not attended to. I am sorry about this. I am just replying to mine and replying to further correspondence. I will now take up with you matters which call for special attention.

Some of the necessary work has been done. I have sent \$25.00 from the Taylor Fund to the American Council on Education for the Journal of Social Studies. I have also sent \$10.00 to the same organization for the Journal of Social Studies. I have also sent \$10.00 to the same organization for the Journal of Social Studies. I have also sent \$10.00 to the same organization for the Journal of Social Studies.

Yours sincerely,

John H. H. H.

STH

0924

See T40-4-8-41 fr. Tsai

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

February 12, 1940
T-40-2-12-17

ack 3/7/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Thank you for your letter of January 4th regarding a further payment of \$25 by Mrs. C. C. Kao toward repayment of her loan of \$200.00. There still remains a balance of \$25.00 unpaid.

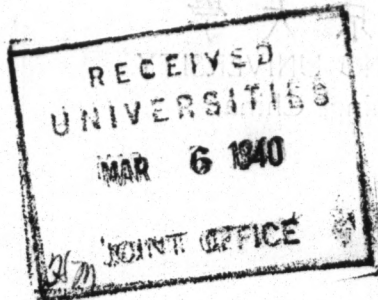
During the year while Mrs. Kao was here, the University effected a salary reduction. The amount that was deducted from Mrs. Kao's salary was LC\$122.00. If Mrs. Kao's salary were paid by the University, we would have given it back to her during 1938-39 as the University repaid the cut to the faculty. Unfortunately, Mrs. Kao's salary came from a special grant of the Rockefeller Foundation, and the balance from that grant was returned to the Foundation. Presumably the Foundation's account for that year had long been closed, and it is not likely that she can get back the salary cut from them. We wrote Mrs. Kao about this but we have not received any reply from her. I would appreciate if you would pass this information on to her. We appreciate her problem and do not want to make things more difficult for her. Perhaps we can let the account stand a little while longer if necessary.

Yours sincerely,

Stephen Tsai
Stephen Tsai.

ST:H

0925



February 11, 1940
T-10-11-17

Mr. C. A. Evans
Yenching University
130 Fifth Avenue
New York City

Dear Mr. Evans:

Thank you for your letter of January 11, 1940 regarding a further payment of \$25,000.00. There are all remaining balance of \$25,000.00.

During the past winter Mrs. Rao was given a salary reduction. The salary was reduced from \$12,000.00 to \$10,000.00. The salary was given back to her during 1938-39 and she was given a special grant of the Government. The salary was given back to her during 1938-39 and she was given a special grant of the Government. The salary was given back to her during 1938-39 and she was given a special grant of the Government.

It is our hope that you will find this information helpful and that you will let us know if we can be of any further assistance.

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

February 23, 1940
T-40-2-23-24

Mr. B. A. Garside
Yenching University
150 Fifth Avenue
New York City
U. S. A.

ack by CAC
4/24/40

Dear B. A.:

This is to supplement Dr. Stuart's covering letter for the 1940-41 proposed budget which he forwarded to you before he left for the south two days ago. As Miss Speer will deal with the Women's College section of the budget in detail, it is unnecessary for me to comment further on that part in the present writing.

As the President pointed out in his letter, it is virtually impossible at this stage to make any reliable forecast for next year with the value of the currency subjected to ^{the} most violent and unpredictable fluctuations. Between the short period of ten days when we first began to formulate the budget and the time when the compilation was completed, we found that the value of the local dollar in terms of U.S. dollar slumped from 12 to 18:1. The disturbances caused by this depreciation of the local dollar to the general price level is even more violent, especially in foodstuff. Let me give you an example of the kind of adjustments which we have to make in attempting to keep abreast with the fast changing economic conditions. Two weeks ago we decided to give a 60% increase to all employees under \$100 per month and 50% to those above that amount*. Lately the prices of daily essentials took another big jump, with flour quoted at \$20 per bag and rice at \$105. We have calculated that no one could support a family of four on a bare subsistence level with less than \$30 a month. Our lowest wage has been \$10. If we adhere to our action of a 60% increase, it would only give the lowest paid \$16. So, yesterday the Administrative Committee took another action to make \$30 instead of \$10 as our minimum wage. Under such circumstances you can readily appreciate the futility of making any sort of budget which does not begin to operate until six months hence and extends as far as a year and half ahead. However, we have to draft something for your guidance as well as for our own. In all probability we will have to reconsider the exchange compensation in direct relation with the value of the local dollar.

* These increases could only compensate a fraction of the increased cost of living.

Mr. B. A. Garbide
T-40-2-23-24

2

Since we have not received instructions from you regarding the income for the next year, we have used the identical figures of the present year for University General and Arts & Letters. This is given on Page 10. You will note that we have not included in it any current gifts. For the College of Natural Sciences, we have assumed that it will have the whole benefit of the income from the \$500,000 endowment, since the debt to the Women's College is expected to be liquidated. In the College of Public Affairs, we have used the same amount of US\$8,000 from the P.Y.F. The rest of support for this college must rely upon the China program of the Rockefeller Foundation. It is partly to attend the meeting of that Foundation that the President is making his present trip. The School of Religion is the only unit which is in the happy position of having a balanced budget. Of course, the Harvard-Yenching Institute is self-sufficient.

I enclose a copy of the résumé of the current year's budget which you may use to compare with the proposed 1940-41 budget.

Yours sincerely,


Stephen Tsai.

Encl.
ST:H

0928

Mr. B. A. Gerside
T-40-2-33-84

3

Since we have not received instructions from you regarding the income for the next year, we have used the identical figures of the present year for University General and Arts & Letters. This is given on Page 10. You will note that we have not included in it any current gifts. For the College of Natural Sciences, we have assumed that it will have the whole benefit of the income from the \$300,000 endowment, since the debt to the Women's College is expected to be liquidated. In the College of Public Affairs, we have used the same amount of US\$8,000 from the P.Y.F. The rest of support for this college must rely upon the China program of the Rockefeller Foundation. It is partly to attend the meeting of that Foundation that the President is making his present trip. The School of Religion is the only unit which is in the happy position of having a balanced budget. Of course, the Harvard-Yenching Institute is self-sufficient. I enclose a copy of the résumé of the current year's budget which you may use to compare with the proposed 1940-41 budget.

Yours sincerely,

Stephen Tsiang

Encl.
STH



9290

Condensed Forecast
for 1939-40 Budget at Different Rates of Exchange

Rate			@ 4:1	@ 6:1	@ 8:1
<u>Units</u>					
<u>1. Administration and A. & L. and Graduate Yuan</u>					
Budget	US\$13,273	L\$476,950			
Exch. Comp.		107,881			
Total Exp.	US\$13,273 ^b	L\$584,831	\$584,831	584,831	584,831
Income	53,795 ^a	214,400 ^c	376,488 ^d	457,532 ^e	538,576 ^f
Deficit			208,343	127,299	46,255
<u>2. Natural Sciences</u>					
Budget	US\$ 8,669	L\$128,299			
Exch. Comp.		37,228			
Total Exp.	US\$ 8,669	L\$165,527	\$165,527	165,527	165,527
Income	14,085	13,733	35,397	46,229	57,081
Deficit			130,130	119,298	108,446
<u>3. Public Affairs</u>					
Budget	US\$ 2,430	L\$ 84,080			
Exch. Comp.		21,883			
Total Exp.	US\$ 2,430	L\$105,963	\$105,963	105,963	105,963
Income	8,000	61,800	84,080	95,220	106,360
Def. or Surp.			21,883	10,743	397
<u>4. Women's College</u>					
Budget	US\$ 7,783	L\$104,510			
Exch. Comp.		19,643			
Total Exp.	US\$ 7,783	L\$124,153	\$124,153	124,153	124,153
Income	13,413	56,840	79,360	90,620	101,880
Deficit			44,793	33,533	22,273
<u>5. School of Religion</u>					
Budget	US\$ 2,185	L\$ 26,968			
Exch. Comp.		3,420			
Total Exp.	US\$ 2,185	L\$ 30,388	\$ 30,388	30,388	30,388
Income	7,327		22,568	33,852	45,186
Def. or Surp.			7,820	3,464	14,748
Total Budget	US\$34,340	L\$820,807			
Total Ex. Com.		190,055			
Total Exp.	US\$34,340	L\$1,010,862	\$1,010,862	1,010,862	1,010,862
Total Income	97,120	346,773	597,893	723,453	849,013
			412,969	287,409	161,849

$$d = (a-b) \times 4 \text{ plus } c$$

$$e = (a-b) \times 6 \text{ plus } c$$

$$f = (a-b) \times 8 \text{ plus } c$$

10/30/39

0930

XXXXXXXXXXXXXXXXXXXX

05011

23193

Belmont

Bücher

Deficit

Budget

SECRET

1000

Deficit

1000000

1910

1944

144-13501

10/05/01

INDEXED

February 23, 1940
G40-2-23-1

ACK T40-4-1-34
Apr 1 1940

Mr. Stephen Ts'ai
Yenching University
Peking, China

Dear Stephen,

Mr. Evans is following up all the matters having to do with the purchase of the new boilers needed at Yenching, so in acknowledging your letter of December 28 (T39-12-28-95) I will confine my comments to only one point: -

In connection with the purchase of these boilers your letter seems to suggest the possibility that we make this a special objective for our campaign activities, either this year or next. All of the Trustees to whom this matter has been mentioned immediately raised the question as to whether this is not an expenditure that should be met from the power plant depreciation and replacement fund which we have been building up for the last decade, and which stood on June 30, 1939, at LC\$93,486.75. All of us have long foreseen that the replacements of boilers, pumps, dynamos, and other power plant machinery will have to be made from time to time, and it is for that reason that the University is each year putting aside in its regular budget LC\$6,000 to LC\$7,000. The general assumption here is that payment for these boilers is a proper charge against this reserve fund.

Of course any item of expense that the University has to incur may properly be made an object for our promotional campaign. If friends are willing to make a new gift to meet any such item of expense, it enables us to maintain our reserve for other purposes. But the general experience of our Yenching promotional workers over the last fifteen or twenty years has been that the securing of funds for power plant installations is extremely difficult. About the only way in which we would have any hope of getting such funds would be to meet some sudden emergency in which no other resources were available, and in which we actually had to get new money at once or else there would be a serious interruption of the University's heat, light, and water systems. But since we have quite wisely been building up a reserve fund for such replacements as this, we could not at the present time go before our friends with any plea that such an emergency exists.

Of course at this time we would face the practical questions of exchange involved in the depreciated state of the Chinese dollar. It would be unfortunate to have to transfer local funds from Peking at prevailing rates of exchange to pay for these boilers in U. S. dollars. But it would

0932

Mr. Ts'ai

2.

February 23, 1940

seem to us that no such transfer of funds would be necessary. The Trustees are holding here in New York very large reserves and surpluses belonging to the field accounts of the University; and we would assume that payment would be made from some of these funds and that you could make the necessary adjustments on your books without having to use the abnormal exchange ratio that happens to prevail at this time.

If we have failed to take some aspects of this matter into account, please let us know. We would be glad to bring the matter to the attention of the Yenchiing Committee on Promotion if, after studying the situation thoroughly, those of you on the field believe this ought to be done.

Very sincerely yours,

BAG:ms

0933

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

February 24, 1940
T-40-2-24-26

file
5/9/40

Mr. B. A. Garside
150 Fifth Avenue
New York City
U. S. A.

Dear B. A.:

You have no doubt given attention to Mr. Dean's letter of December 27th regarding new boilers for our Power Plant. The situation is becoming more alarming everyday. During the severe days this winter we had difficulties in getting up the required steam pressure because the boilers leaked so badly. Mr. Dean is frankly worried that we will be confronted with a serious situation next fall. He fears that we have not enough time to purchase the boilers, ship them and install them in time to be ready for operation for the new session. In order to bring before you the urgency of the matter, we are sending you the following cable today: "Referring recent letters new boilers imperative autumn. Rush investigation. Cable findings."

I hope you have been able to proceed with the investigation of the possibilities as suggested in Mr. Dean's letter. While we like to know the result of your investigation, we hope that you will be able to get expert advice and use your judgment to go ahead and get what we need according to the specifications given in Mr. Dean's letter. We estimate that it will take four or five months for the shipment to reach Peiping and three or four months more for installation. This means that the best we can hope is new boilers ready for operation by next November. We really should have them not later than September, if inconvenience to the University life is to be avoided.

Yours sincerely,

Stephen Tsai
Stephen Tsai.

ST:H

0934

燕京大學
YENCHING UNIVERSITY
China



Mr. H. A. Garfield
130 Fifth Avenue
New York City
U. S. A.

Dear Mr. A.:

You have no doubt been interested in the investigation of the December 29th explosion in the laboratory of the Chemistry Department. It is becoming more and more apparent that the explosion was not a simple one but that it was a very complicated one. We have been working on this problem for some time and have not yet been able to determine the exact cause of the explosion. It is possible that the explosion was caused by a combination of factors, such as the presence of certain chemicals, the use of certain apparatus, and the presence of certain persons in the laboratory at the time of the explosion. We are continuing our investigation and hope to be able to determine the exact cause of the explosion in the near future.

I hope you have been able to determine the cause of the explosion. The investigation of the explosion is a very complicated one and it is possible that the explosion was caused by a combination of factors, such as the presence of certain chemicals, the use of certain apparatus, and the presence of certain persons in the laboratory at the time of the explosion. We are continuing our investigation and hope to be able to determine the exact cause of the explosion in the near future.

Yours sincerely,

WTH

February 26, 1940
E -40-2-26- 1

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

I have before me your letter of January 10th No. 4 dealing with the list of donors to the Sustaining Fund, as received through the Associated Boards and designated in our office for Yenching University.

Receipts from those individuals primarily interested in Yenching University have been so allocated, although some came through the Associated Boards for the general Sustaining Fund. The advantage to the individual University is that it gets the entire benefit of gifts from its constituency and did such totals reach the amount of the askings, the University would get the full benefit of these receipts, although the total aggregate for all of the Colleges might not be secured. Thus, the gifts to which you allude were not specifically designated for Yenching University, although you were credited with them, and it certainly would cause confusion if the individual institutions in China were to communicate with the donors on this particular list calling specific attention to it.

There is no thought of having names on your mailing list deleted. Whatever your procedure has been in the past in this respect may be continued. Surely the Corbetts and Miss Gunderson should continue to receive material from China. In the case of Frank Buck, however, this is the first gift for the China Colleges and it came directly as appeals sent out by the Associated Boards, and it is our understanding that there is not any large amount from that source available. If Dr. Stuart has an intimate personal acquaintance with him, naturally we cannot restrain personal correspondence, but it would hardly be just to the rest of the Colleges for Yenching to follow through on instances of this sort and not allow others to do the same thing.

There are times when a word from the field would be most effective, but those are instances wherein you will be notified as to the reasons for such an approach.

With many thanks for bringing up the subject, I am

Very truly yours,

CAR/B

C. A. STANS

0936

INDEXED

February 27, 1940

E -40-2-27- 1

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

The cablegram regarding boilers came to hand, also a telephone message from Mr. Gamble, and a personal call from the American Board. This has caused a bit of confusion, but we have ironed it out and the whole situation is now focused in our office.

We first explored the possibility of securing secondhand boilers and while there are some concerns who sell this sort of equipment, yet it seems highly undesirable as the cost of shipping would be the same as new boilers, even were we able to secure the exact type suitable for this purpose.

As you desired Babcock & Wilcox boilers, we might say that the secondhand market on these boilers is very limited. Establishments are not throwing them out except of necessity. I have talked with several dealers in New York City who are not in a position at all to sell boilers, and whose judgment I trust explicitly, and the unanimous opinion is that it would be foolhardy to ship out secondhand boilers. One engineer has told me that after giving a boiler a thorough inspection in a junkyard he would not desire to give any guarantee as to its durability.

The Babcock & Wilcox Company prefer to deal with their London office and have sent specifications thereto, which should be in hand shortly. Meanwhile, we are exploring other makes of boilers here in America and will give you a fuller report later on. There is one concern in Pennsylvania in which we have unlimited confidence, but which will not sell us any boilers if they do not fill the bill. Anyway, we have the very best talent working on the proposition, that we know of, and we ought not go wrong through lack of advice.

Very truly yours,

C. A. EVANS

CAE/B

0937

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

February 29, 1940
T-40-2-29-27

ack 4/10/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

We acknowledge receipt of your letter E40-1-10-1 informing us of the \$200 which you received from Mrs. Shoemaker for the use of Mr. William Hung. We have accordingly paid over this sum to Mr. Hung.

Your letter E40-1-15-1 also came in the same mail. Thank you for clarifying the Women's College 1938-39 Emergency Fund. It would be entirely agreeable to us if you deposit the balance of \$365.19 to our account with the Central Hanover Bank and Trust Company.

In these days when things change with such rapidity, it is impossible to make any prediction or to have any fixed ideas. This is especially true with regard to exchange, both foreign and local. You are aware of the recent violent fluctuations between the U.S. dollar and the Chinese currency. The exchange between the Chinese National Currency (C.N.C.) and the new F.R.B. is equally uncertain. The C.N.C. commanded a premium over the F.R.B. of over 30% before last summer. The premium gradually came down until last winter when the F.R.B. was worth more than the C.N.C. to as high a point as 20%. A short time ago, the pendulum began to swing in the other direction. Now the C.N.C. again commands a premium of about 8 points. This is Peiping C.N.C. which is about 10% below Shanghai C.N.C. So we have three rates of exchange between the America dollar and the local currency, viz. C.N.C. Peiping, F.R.B. and C.N.C. Shanghai. One day last week the difference between F.R.B. and Shanghai C.N.C. went to as high as 35% in favor of the latter. This will give you an idea of the chaotic state of affairs here.

Yours sincerely,

Stephen Tsai
Stephen Tsai.

ST:H

*Deposited
1/15/40
365.19*

0938

學大京燕
YENCHING UNIVERSITY
Peking, China

RECEIVED
UNIVERSITIES
APR 1 1940
JOINT OFFICE

Mr. A. Evans
Yenching University
130 Third Avenue
New York City
U.S.A.

Dear Mr. Evans:

We have received your letter of the 28th March, 1940, regarding the use of the Yenching University Library for the use of the Yenching University Library. This is a very interesting letter and we are glad to hear that you are interested in the use of the Yenching University Library.

The Yenching University Library is a very large library and it is very difficult to find the books that you are looking for. We are sorry that we cannot give you more information at this time, but we will try to find the books that you are looking for as soon as possible.

We are very sorry that we cannot give you more information at this time, but we will try to find the books that you are looking for as soon as possible. The Yenching University Library is a very large library and it is very difficult to find the books that you are looking for. We are sorry that we cannot give you more information at this time, but we will try to find the books that you are looking for as soon as possible.

Stephen T. East

STH

9939

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

March 7, 1940
T-40-3-7-30

ack 4/12/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

*21.27 applied on
June minimum payment
Mr. Tsai's letter
11/20/39 to Mr.
George Taylor.
Jan 2, 1940 rec'd
from Geo Taylor
23.82 to cover Dec.*

In your November statement you gave us a credit of US\$21.27 as refund on insurance of Roberta Taylor. In your December statement you charged us US\$23.82 for payment for insurance premium for G. E. Taylor. Thus we have a net debit of US\$2.55. Since we have long ago closed our account with the Taylors, will you be good enough to write to Mr. Taylor and ask him to remit you the \$2.55 and credit it to our account?

In the December statement of the Women's College there is a charge of US\$14.95 on Miss Wagner's account. Miss Wagner requests that you deduct this amount from her monthly deposit of US\$36.00 to the Union Dime Savings Bank.

*noted to deduct
from April
deposit*

*July 14, 1939
T-39-7-14-52*

Early last fall I wrote to Mr. Garside asking him to deduct from Kuan Yi-shan's scholarship US\$200 which we advanced him for travel. The account is still outstanding. There is no special hurry, but we would like to have this cleared before the end of this fiscal year.

Dr. C. F. Wu of our Department of Biology expects a friend of his, John D. Sherman, to remit him (Dr. Wu) some money through you. Will you be good enough to receive it when it comes and notify me accordingly?

*noted
see*

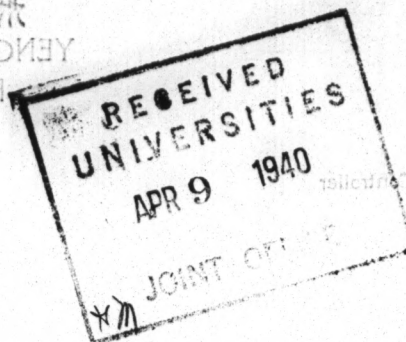
Yours sincerely,

[Signature]
Stephen Tsai.

ST:H

0940

YENCHING UNIVERSITY
Beiping, China.



Office of the Controller

March 11, 1940
T-40-3-7-30

Mr. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

In your November statement you gave a credit of US\$21.27 and asked for a refund of US\$21.27. In your December statement you asked for a refund of US\$21.27. Since we have been unable to locate your account with the Taylor, we will not be able to write to you. We will be glad to write to you if you can give us your address.

In the December statement of the Yenching College there is a charge of US\$21.27. This is the amount that you requested that we refund to you. We have not been able to locate your account.

Early last fall I wrote to Mr. Evans and him to deduct from Yuan Yi-shan's scholarship. We advanced him for travel. The account is still outstanding. There is no special hurry, but we would like to have it cleared before the end of the fiscal year.

Mr. A. Evans, Department of Finance, expects a refund of US\$21.27. We will be glad to refund it to you if you can give us your address. We will be glad to write to you if you can give us your address.

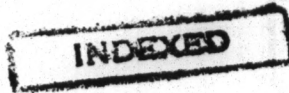
ST:H

1490

燕京大學
YENCHING UNIVERSITY
Peiping, China.

file

Office of the Controller



Telegraph Address
"Yenta"

March 7, 1940
T-40-3-7-31

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your two letters of January 23 and one of January 24. The former two require no further comments.

Regarding the payment to Hsia Yun, I now see that you acted absolutely within your understanding. When your statement came showing the payment of US\$300.00 to Hsia, I took the matter up with President Stuart, and he gave me the impression that he did not approve it. I showed him my letter to you before it was mailed. It is understandable that the President, with multiple duties to perform, does not remember the details of everything. As you said, the problem is for us to adjust here on the field. Please accept my apology if I seemed to have barked at the wrong tree. I have nothing but the highest regard and admiration for the way you have cooperated with us. I wish to thank you also for your sympathetic understanding of my difficulties in playing the role of a "watch dog".

Yours sincerely,

Stephen Tsai
Stephen Tsai.

ST:H

0942

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Telegraph Address
"Yenching"

Office of the Controller

RECEIVED
UNIVERSITIES

INDEXED

APR 9 1940
T-40-3-V-31

JOINT OFFICE

Mr. C. A. Evans
Yenching University
130 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your two letters of January 23 and one of January 24. The former two require no further comments.

Regarding the payment to Hsiao Yuen, I now see that you acted absolutely within your understanding. When your statement came showing the payment of \$4300.00 to Hsiao, I took the matter up with President Stuntz, and he gave me the impression that he did not approve it. I showed him my letter to you before it was mailed. It is understandable that the President, with multiple duties to perform, does not remember the details of everything. As you said, the problem is for us to adjust here on the field. Please accept my apology if I seemed to have barked at the wrong tree. I have nothing but the highest regard and admiration for the way you have cooperated with us. I wish to thank you also for your sympathetic understanding of my difficulties in playing the role of a "watch dog".

Yours sincerely,

Stephen T. East

STH

4940

INDEXED

March 7, 1940
E -40-3-7- 1

Ack
T40-4-8-41
Apr 8, 1940

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

I hesitate to write you my reaction to your letter of February 12th No. 17 regarding the balance of \$25.00 owing Yenching by Mrs. Kao.

As a matter of fact, Mrs. Kao is having a difficult time to get along and is saving every cent possible. If she is to be told now that provision was not made whereby she would receive the salary restoration, I am sure she would be very much discouraged. Furthermore, today I do not feel in the mood to argue with a very intelligent persuasive and attractive Chinese lady. Later on I may feel differently about it.

In reading your letter, I reached a conclusion which I think is obvious and probably which did not sound, when dictating, the way it reads. It is this, the field knew there was \$122.00 local currency due to Mrs. Kao, yet provision for its payment was not made from the proper fund. It might be even considered logical to credit her loan with that equivalent. I see your point very readily as to what has happened, but is that as important as giving credit where credit is due?

I have no hesitation about standing out for the last dollar due to any one of our Colleges, but I like to have the logic and justice of the situation on my side. Honestly, I do not feel like looking this lady in the face and telling this story, but probably you feel entirely different, and in that case we can "let the account stand a little while longer" until she returns. By doing this you will see I have disobeyed your instructions to confer with her, but I feel that you would like to do it much better yourself. The question is, what are you going to do when a subordinate disobeys? Under army regulations it would be high treason, and in that case I am glad the Pacific is between us. Anyhow you always have a good weapon at hand in a good vocabulary.

I await your reaction with interest.

Very truly yours,

C. A. EVANS

CAE/B

0944

Mr. Cameron,
Miss Van Siver (for her files)

March 8, 1940
G-40-3-8-1

Mr. Stephen Ts'ai
Yenching University
Peking, China

Dear Stephen,

Let me acknowledge receipt of your letters of January 28 and February 12 (T-40-1-26-8 and T-40-2-12-11). Both of these deal with special remittances which you suggest might be counted in Yenching's share of the 1939-40 Sustaining Fund.

As you know, the "emergency" and "sustaining" funds we have been securing from year to year are intended to add to the current budget resources of Yenching and the other Colleges special support beyond what was already in sight when the assured income for the year has been taken into account. On the one hand, it is only fair to every one to include all the gifts coming from North American sources, beyond regular income, which are available for the budget of any given fiscal year. On the other hand, we do not wish to charge against this fund any gifts which had already been counted on, or which is not available for the objectives counted within the budget - for to do so would be to penalize the current funds of the University to that extent.

As Mr. Evans and I have gone over the two specific items in your letters in the light of these general principles, it seems to us that the equitable course would be as follows: -

(1) The gift of \$500 from Dr. Sidney Hoobler. We have for the last two years been counting in a general way on Dr. Hoobler's verbal promise that he would make an annual gift to Yenching for scholarships. Undoubtedly you on the field have been taking this same attitude towards his gifts. It would seem therefore that this year's gift of \$500 from Dr. Hoobler belongs in the category of "regular" income, and should not be counted in our Sustaining Fund, 1939-40. So we will continue to consider this as a part of our regular income, and will not make any charge on our books as we would do if it were counted in the Sustaining Fund.

(2) The gift of \$25 from Mrs. Charlotte Greene. Mrs. Greene is a member of our China Colleges Boston Committee, and usually has sent a check for \$25 through our New York office. We are making note of the fact that her contribution this year has gone direct to Peking, so that we will not approach her again under the impression that

Stephen Ts'ai says this was rec'd
in Peking "about the middle of November."

0945

Mr. Ts'ai

2.

March 8, 1940

she has not yet given this year. From what you say, we assume that her gift has gone in to the current fund of the University this year, and is available for use within the 1939-40 budget. On that assumption, we are making the entries on our accounts which will bring this \$25 within our 1939-40 Sustaining Fund. This will be shown on our monthly records for March.

We know that Dr. Stuart has some personal friends here in America who from time to time send him gifts in varying amounts with a statement that they are to be used in any way that he wishes. Wherever Dr. Stuart has any special objectives for these gifts outside the regular budget of the University we will of course not make any record of them on any of our New York accounts, except merely to enter them as "in and out" transactions when they are forwarded through our office. If they go direct to the field, we assume that you will not make any special report of them except merely for our promotional records, so that we will not be unintentionally asking these friends for additional gifts when they have already sent Dr. Stuart what they feel they can afford.

With all good wishes, I am

Very cordially yours,

BAG:ms

0946

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

March 15, 1940
T-40-3-15-34

ack 4/15/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your letters of February 9th and 10th dealing with the anticipated income for the Women's College and the University for 1940-41. As soon as these letters came I sat down immediately to check up with the figures we used in our proposed budget which Dr. Stuart sent you on February 21st before he left for his recent trip. We are glad to note that your forecast for the Women's College is \$1,682 more than the figure we used. Your forecast for the University, however, is \$3,319 less than we have counted on. We hope this difference can be made up from current gifts or reserve funds. We are also happy to note the \$500 increase in the P.Y.F. appropriation.

As the President pointed out to you in his letter that with things so uncertain, it is next to impossible to make a budget which can be relied on. Just how we ^{will} come out eventually in our expenditure in relation to income time alone can tell. At this moment we have to feel our way as we go. In the meanwhile your forecast of income gives us the only known factor in the equation, for which we are most grateful.

Yours sincerely,


Stephen Tsai.

ST:H

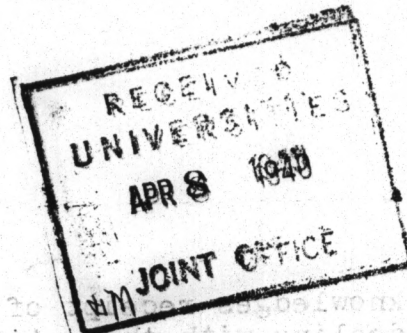
0947

燕京大學
YENCHING UNIVERSITY
Peiping, China.

TELEPHONE AREA

Office of the Controller

March 18, 1940
T-40-3-13-34



Mr. C. A. Evans
Yenching University
160 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This is to acknowledge the receipt of your letter of February 28th and 10th dealing with the anticipated income of the Women's College and the University for 1940-41. As soon as these letters came I sat down immediately to check up with the figures we had in our proposed budget which Dr. Steward sent you on February 11th before he left for his recent trip. We are glad to note that your forecast for the Women's College is \$1,668 more than the figure we used. Your forecast for the University, however, is \$3,015 less than we have estimated. We hope this difference can be made up from current gifts or reserve funds. We are also happy to note the \$800 increase in the I.V.R. appropriation.

As the President pointed out in his letter to me last week, things are somewhat different in 1940-41. The budget which can be relied on, that is, the one which is in the hands of the Board of Trustees, is not yet ready. In this regard we have to feel our way as we go. In the meantime, we are trying to make a forecast which will be a factor in the equation.

Very truly yours,

Stephen H. H. H.

STH

8490

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Feb 2

Office of the Controller

Telegraph Address
"Yenta"

March 15, 1940
T-40-3-15-33

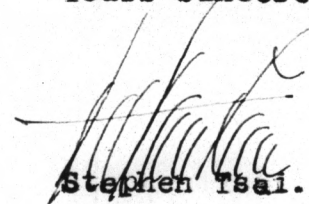
Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

I am acknowledging receipt of your letters of February 2nd and 6th and 7th. The January financial statements for both the University and the Women's College accounts were enclosed in the letters of the 7th. Regarding the disposal of the 1938-39 Emergency Funds, I had already requested you in my letter of February 23rd to transfer the funds to the Manager's Current Funds for investment. At this juncture we will wait to hear from you again on the matter before we make any transactions in our books.

I wish also to acknowledge receipt of your letter of January 31st addressed to President Stuart and myself as a covering letter to the minutes of the Trustees' Finance Committee meeting of January 24th. We are interested to know the various actions taken, but I believe there is no item which requires further comments from us.

Yours sincerely,


Stephen Tsai.

ST:H

0949

燕京大學
YENCHING UNIVERSITY
Beiping, China.



Mr. J. H. Evans
Yenching University
130 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

I am very glad to hear from you and to learn that you are interested in the Yenching University. The Yenching University is a Christian university and is one of the largest and best universities in China. It was founded in 1902 and has since that time been growing and improving. It is now one of the leading universities in China and is well known throughout the world. I am sure that you will find it very interesting to learn more about it. I am sure that you will find it very interesting to learn more about it.

I am sure that you will find it very interesting to learn more about it. I am sure that you will find it very interesting to learn more about it. I am sure that you will find it very interesting to learn more about it. I am sure that you will find it very interesting to learn more about it. I am sure that you will find it very interesting to learn more about it.

Sincerely,
Y. C. Wang

Y. C. Wang

NOTE; See letter of Mar. 23, 1940- from C. Y. Lin, Mar. 26, 1940- to C. Y. Lin and Mar. 31, 1940
from C. Y. Lin

March 26, 1940
E-40-3-26- 1

Ack
T. 48-5-8-50

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

As requested by C. Y. Lin of the National Refractories Company, Thompsontown, Pennsylvania, we have deposited \$3.00 with your account at the Central Hanover Bank and Trust Company, and quote the following paragraph from Mr. Lin's letter:

"Dr. Nelson W. Taylor, Head of the Department of Ceramics of the Pennsylvania State College where I got my Ph. D. degree in June, 1939, wanted to ask Dr. E. O. Wilson to buy a nice piece of Chinese porcelain and bring it to him in July when Dr. Wilson will return from Peiping to this country. I want to present the piece of porcelain to Dr. Taylor and so I am sending money to Dr. Wilson for that purpose. Since the exchange rate is now still increasing in favor of U. S. money and more Peiping local money can be obtained if U.S. money is sent to Dr. Wilson, I am sending a check for \$3.00 to you and I hope that you will be kind enough to forward the money to Dr. E. O. Wilson, Department of Chemistry, Yenching University, Peiping, China. In case it is in any way against the rule of the University, please return the check to me. I am a former faculty member of the Dept. of Chemistry of Yenching University and a Yenching alumnus."

A copy of this communication is also being sent to Dr. E. O. Wilson whom, we presume, has received word from C. Y. Lin regarding this project.

With kindest regards, I am

Very truly yours,

C. A. EVANS

CAE/B

c.c. to Dr. E. O. Wilson
" " Accounting Office
" " Mr. C. Y. Lin

0951

NOTE; See letter of Mar. 23, 1940- from C. Y. Lin, Mar. 26, 1940- to C. Y. Lin and Mar. 31, 1940 from C. Y. Lin

March 26, 1940
E -40-3-26- 1

Ack
T. 46-5-8-50

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

As requested by C. Y. Lin of the National Refractories Company, Thompsontown, Pennsylvania, we have deposited \$3.00 with your account at the Central Hanover Bank and Trust Company, and quote the following paragraph from Mr. Lin's letter:

"Dr. Nelson W. Taylor, Head of the Department of Ceramics of the Pennsylvania State College where I got my Ph. D. degree in June, 1939, wanted to ask Dr. E. O. Wilson to buy a nice piece of Chinese porcelain and bring it to him in July when Dr. Wilson will return from Peiping to this country. I want to present the piece of porcelain to Dr. Taylor and so I am sending money to Dr. Wilson for that purpose. Since the exchange rate is now still increasing in favor of U. S. money and more Peiping local money can be obtained if U.S. money is sent to Dr. Wilson, I am sending a check for \$3.00 to you and I hope that you will be kind enough to forward the money to Dr. E. O. Wilson, Department of Chemistry, Yenching University, Peiping, China. In case it is in any way against the rule of the University, please return the check to me. I am a former faculty member of the Dept. of Chemistry of Yenching University and a Yenching alumnus."

A copy of this communication is also being sent to Dr. E. O. Wilson whom, we presume, has received word from C. Y. Lin regarding this project.

With kindest regards, I am

Very truly yours,

C. A. EVANS

CAE/B

c.c. to Dr. E. O. Wilson
" " Accounting Office
" " Mr. C. Y. Lin

0952

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

April 1, 1940
T-40-4-1-39

Mr. B. A. Garside
Yenching University
150 Fifth Avenue
New York City
U. S. A.

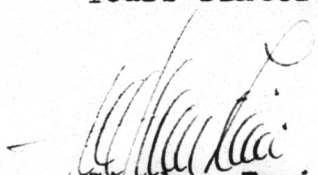
F

Dear B. A.:

Thank you for your letter of February 23rd regarding the financial aspect of the new boilers which we are in the process of buying. I am sorry I did not make myself clear in my letter of December 28 as to how this new equipment is to be financed. It was not our thought to request the Trustees to list the boilers as an object of your promotional campaign. We fully appreciate the unattractiveness of boilers to prospective donors. What we had in mind was to draw on the reserve fund, inasmuch as the depreciation fund of the power house is unable to take care of this large item of expense at the present rate of exchange.

We have heard from Mr. Evans in the same mail about the progress in the preliminary investigations. We hope that something definite will result soon so that we will be assured of having the new equipment in working order by next winter.

Yours sincerely,


Stephen Tsai.

ST:H

0953

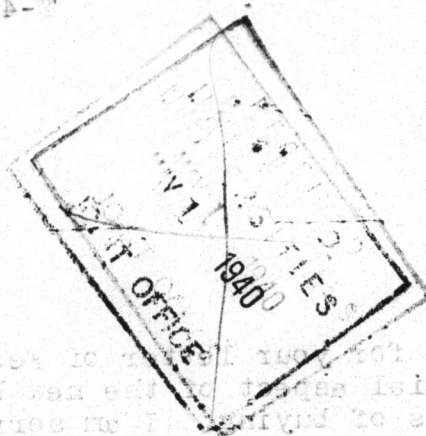
燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXET

Telephone Address
"Yenching"

Office of the Controller

April 1, 1940
T-40-4-1-39



Mr. B. A. Garfield
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear B. A.:

Thank you for your letter of February 28, 1940, regarding the financial aspect of the new boilers which we are in the process of buying. I am sorry I did not make myself clear in my letter of December 28 as to how this new equipment is to be financed. It was not our thought to request the Trustees to list the boilers as an object of your promotional campaign. We fully appreciate the unselfishness of donors to prospective donors. What we had in mind was to draw on the reserve fund, inasmuch as the depreciation fund of the power house is unable to take care of this large item of expense at the present rate of exchange.

We have heard from Mr. Evans in the same vein about the progress in the preliminary investigations. We hope that something definite will result soon so that we will be assured of having the new equipment in working order by next winter.

Very respectfully,

Stephen T. ...



H:TS

4590

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

INDEXED

April 8, 1940
T-40-4-8-41

ack 3/8/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your letter of March 7 regarding the balance of \$25 owed to the University by Mrs. Kao.

I have just re-read my letter of February 12. I see in it the danger of giving an impression which I did not intend to convey. My own relation with the case is:- I was in the States the year Mrs. Kao was here. The report to the Rockefeller Foundation and the accounts were settled in July 1938. At that time there was no thought of restoring the salary cut. Hence no provision was made in rendering the account to the Foundation. After Miss Cookingham's departure a year ago and in checking over the details in our Suspense Account, I found a loan of US\$200 to Mrs. Kao was outstanding. The only connotation attached to the original voucher when this loan was made was a note of Miss Cookingham saying "temporary loan to Mrs. Kao". I was faced with the problem of clearing off this account and I had nothing to go by except the note of Miss Cookingham's. We would have retained the LC\$122 in settling up with the Foundation, if we knew the salary was to be restored. It is just one of those cases of oversight or shortsight, whichever you like to call it. I fully appreciate your hesitation in taking the matter up again with Mrs. Kao and also quite see her viewpoint of it. I don't see anyway to clear the account now except by asking the University to stand for the balance of \$25. I will request the University authority for this expenditure and I hope that favorable consideration will be given by the Committee.

I must apologize for the trouble and embarrassment the mater has caused you.

Yours sincerely,

Stephen Tsai
Stephen Tsai.

ST:H

0955

INDEXED

Office of the Controller

Telephone Address

14-8-4-04-7

Q3X-24

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

DEPT. OF THE INTERIOR:

RECEIVED
UNIVERSITIES
MAY 6 1940
JOINT OFFICE

The water has ceased to

last night

11-11-11

0956

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

April 23, 1940
T-40-4-23-42

ack 6/21/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

We have received the following interest payments on the Wheeler Chapel investments. Will you kindly make the necessary entries in your books.

*5/20/40
Dr. # 1464
JR # 248*

<u>For University a/c</u>	IC\$1,557.80 or US\$91.63 ✓
<u>For Women's College a/c</u>	IC\$1,375.00 or US\$80.88 ✓

We also enclose a copy of the Construction Bureau Balance Sheet for the quarter ending on March 31st.

Yours sincerely,

[Signature]
Stephen Tsai.

FILED UNDER
STATEMENT
REPORTS YENCHING FIELD
TREASURERS
Encl.
ST:H

0957

燕京大學
YENCHING UNIVERSITY
Beiping, China

Office of the Controller

April 23, 1940
T-40-4-3-10

Mr. C. A. Evans
Yenching University
180 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

We have received the following
payments on the Wheeler Chapel Investments. Will you
kindly make the necessary entries in your books.

For University \$1,537.80 or 1537.80
For Women's College \$1,075.00 or 1075.00

We also enclose a copy of the
Balance Sheet for the quarter ending on 3/31/40.

Yours sincerely,
[Signature]

RECEIVED
UNIVERSITIES
MAY 20 1940
JOINT OFFICE

8590

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

April 23, 1940
T-40-4-23-43

ack 5/21/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

The diploma parchments have arrived at the local post office. We have to pay a duty of LC\$612.96. In the invoice under the name of the Company we find the following words in parentheses "Japan Paper Company Papers". We wonder if these parchments are made in Japan. If so, we could have saved a good deal of money by importing them directly, for then we could have paid in Yen instead of U.S. currency, if they are the kind we wish to use. For our future reference, may I trouble you to investigate the matter? As I told you in my previous letter, before the war we bought the parchment from a firm in England, viz. Henry Gibb & Sons, 29 St. Bride St., London E.C. 4. We paid £29-14-6 or LC\$516.02. At the current rate of exchange our present purchase will cost a good deal more than the British product. But I don't see how we can help it if we can not obtain it from England in the present emergency.

Yours sincerely,

[Signature]
Stephen Tsai.

ST:H

*wrote to
the Chinese Nelson Paper Corp.
5/20/40*

0959

燕京大學

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

RECEIVED
UNIVERSITIES
MAY 20 1940
JOINT OFFICE

UNIVERSITIES
MAY 20 1940
N/M JOINT OFFICE

1950

316

0960

NOTE: See letter dated June 10, 1940- to Ethel Hancock.

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

April 30, 1940
T-40-4-30-46

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Mail between China and England has been badly deranged by the situation in Europe. A letter from Miss Ethel Hancock, who is now on furlough in England, written in February only reached here a few days ago. Some of our letters to her have also been held up by censors in Germany. She is sailing for China via Canada the first part of June. Will you be good enough to send her US\$400.00 for her travel c/o London Missionary Society, London, and also send her US\$143.93 (\$155.00 minus \$11.07 for annuity) for her June salary c/o the Canadian Pacific Office, Montreal. In order to be sure she will get this latter check, will you please send her a separate advice c/o her brother, Mr. N. H. Hancock, 108 Noble Avenue, Elmwood, Winnipeg, Manitoba.

Thank you for taking care of these affairs
for us.

Yours sincerely,

Stephen Tsai.

ST:H
Copy to Miss Hancock

Paid 6/3/40
70 591 - 400.00
592 143.93

NOTE: See letter dated June 10, 1940 - to Ethel Hancock.

燕京大學

RECEIVED
UNIVERSITIES

JUN 3 1940

JOINT OFFICE

1940 JUN 30
T-40-4-30-10

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Well, between London and England has been
badly damaged by the situation in Europe. I have from
Miss Ethel Hancock, who is now in London in England.
Written in February only reached here a few days ago.
Some of our letters to her have also been lost by mistake.
in Germany. She is selling for China the first
part of her book. Will you be enough to send her \$100.00
for her travel to London Missionary Society, London, and
also send her \$100.00 (100.00 minus \$11.00 for shipping)
for her travel to the Canadian Pacific Office, Montreal.
In order to be sure she will get this letter check, will
you please send her a separate advice of her brother, Mr.
J. H. Hancock, 108 Noble Avenue, Elmwood, Elmwood, New York.

Thank you for taking care of this letter.

For us,

Yours sincerely,

Stephen Tabor

Copy to Miss Hancock

1940 JUN 30

1940 JUN 30

2660

燕京大學
YENCHING UNIVERSITY
Peiping, China.



Office of the Controller

Telegraph Address
"Yenta"

May 6, 1940
T-40-5-6-49

ack
6/7/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your letters of April 5th and 10th both dealing with the matter of boilers.

You must have been greatly perplexed over our attitude. I feel somewhat guilty because I have not kept you fully informed of our activities here. I have hoped from day to day to report to you the result of our local negotiation, but I have been kept waiting from day to day.

A few days before your cable of April 5th came, we were told of two new Babcock & Wilcox boilers of 120 H.P. each available in Tientsin. These boilers together with two A.C. generators were imported by a Chinese concern before the Sino-Japanese hostilities but were not delivered because of the military situation. It is a complete power plant unit. The machinery is still in packing cases in the godown in Tientsin. As soon as we heard of this we immediately tried to contact the people concerned. A protracted, and at times exasperating, negotiation ensued which has just been completed this soon. Mr. Sam. Dean, Mr. Liu Mao-ling of our Department of Physics, who is an electrical engineer, and myself are going to Tientsin tomorrow to inspect the machinery. If we find it satisfactory, we will sign the contract. As we are only interested in the boilers, we have tried to buy just the boilers. At first the owners were willing to do so. We offered US\$7,500. for the two. But during the negotiation they changed their mind and insisted that they could not split the plant, i.e., to sell the boilers and the generators together. In view of the uncertainty of transportation these days and our eagerness in getting new boilers as soon as possible, we reluctantly offered to buy the whole plant, if absolutely necessary, at US\$13,000. The owners considered our offer too low. We thought the deal was off. In the meanwhile the local Babcock and Wilcox representative offered us two 150 H.P. boilers for about US\$9,300.00

0963

Mr. C. A. Evans
T-40-5-6-49

2

c.i.f. Tientsin. In the light of your quotation, we told the B. & W. people that their price was too high. The B. & W. representative was getting a new bid from London, when the owners of the Tientsin outfit came back to us asking US\$13,900 for their plant. But we stood firm by our original offer of US\$13,000. After further negotiation they finally accepted our offer this soon. Unless we find the machinery not acceptable unexpectedly upon our inspection tomorrow, the deal is concluded.

We will have no immediate use for the two A.C. generators, as we have D.C. current in our plant. But we believe we can sell these generators or install them in our plant for future use. Our science departments have always desired to have A.C. current for their laboratory use. With the present uncertainty of transportation and rising costs of articles of this nature, we hope that this deal will not affect us too unfavorably financially. At least we are assured of new boilers for our plant by next winter. I hope what we have done will meet with your approval.

I must thank you for all you have done and hope that the people with whom you have been dealing will not feel to have been let down by us.

Yours sincerely,

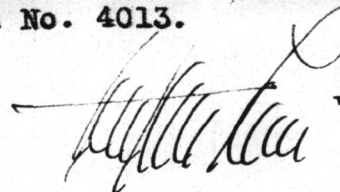


Stephen Tsai.

ST:H

P.S. As we must make payment for this deal in the near future, will you please deposit to our account with the Central Hanover Bank the amount of US\$14,553.00 on the Sustaining Fund as authorized by authorization No. 4013.

*Deposited
6/3/40
20 9542*



0964

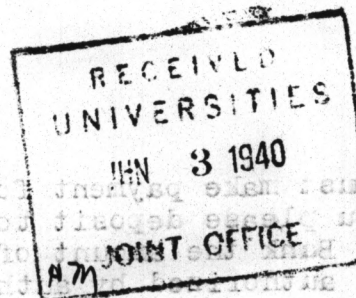
Mr. C. A. Evans
T-40-5-8-43

c.i.f. Tientsin. In the light of your quotation, we told the
S.W. people that their price was too high. The S.W. representa-
tive was getting a new bid from London. When the owners of the
Tientsin outfit came back to us asking US\$13,000 for their plant.
But we stood firm by our original offer of US\$13,000. After
further negotiation they finally accepted our offer this soon.
Unless we find the machinery not acceptable unexpectedly upon
our inspection tomorrow, the deal is concluded.

We will have no immediate use for the two A.C. Gen-
erators, as we have D.C. current in our plant. But we believe we
can sell these generators or install them in our plant for future
use. Our science departments have always desired to have A.C. cur-
rent for their laboratory use. With the present uncertainty of
transportation and rising costs of articles of this nature, we hope
that this deal will not affect us too unfavorably financially.
At least we are assured of new boilers for our plant by next winter.
I hope what we have done will meet with your approval.

I must thank you for all you have done and hope that
the people with whom you have been dealing will not feel to have
been let down by us.

Yours sincerely,



As we must make payment for this deal in the near future,
will you please deposit to our account with the General
Manager Bank the sum of US\$14,333.00 on the preceding
date as authorized by authorization No. 4013.

5965

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

May 8, 1940
T-40-5-8-51

ack 6/7/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

I wrote you two days ago regarding our negotiations for the power plant equipment in Tientsin and our proposed trip to the port city for inspection. Messrs. Dean and Liu and myself went there yesterday. I am glad to report now that we found the machinery of the first rate except the generators which were under water during the Tientsin flood last summer and which have to be tested before we can determine whether or not they are in good condition. But they are guaranteed by the importing firm under the terms of our purchase agreement. I am sending you herewith a copy of the packing list for your perusal. The list does not include the steam engines which will come separately. From this list you will see that it includes everything that a power plant requires. The boiler sets include feed-pumps, superheaters, all the pipe-fittings to connect up with the steam engines and even some of the special firebricks. There are also meters and panel boards for the generators. Mr. Dean feels that the boiler sets alone are worth US\$10,000 to us on the basis of your quotation, because the price includes custom duties and fittings. This leaves US\$3,000 for the two steam engines and the electrical parts. Everyone seems to agree that we have not committed a financial error on our part in this transaction, although we have no immediate use for part of the machinery. We should have no difficulty in recovering the extra US\$3,000 if we so desire by selling the engines and generators. I may add the reason why we have been able to purchase the whole plant at such a low price is that no Chinese or Japanese party can readily produce such a large sum of U.S. dollars at the present rate of exchange.

Miss Speer was sending you a cable this morning. I asked her to include a word about the boilers. The complete text of the cable is as follows:

BOILERS PURCHASED LOCALLY ANY SURPLUS WELLESLEY FUND NEEDED
STUDENT AID INCREASED LIVING COSTS CAUSING ACUTE DISTRESS

0966

Mr. C. A. Evans
T-40-5-8-51

2

Under terms of agreement we are to pay the importing firm US\$3,000 on signing of contract and US\$9,000 upon our receipt of the shipping documents from Tientsin, the remaining US\$1,000 to be paid within six months after the generators have been tested. The importers are responsible for the transportation from Tientsin at our cost. I believe that the shipment will arrive within the next ten days.

Yours sincerely,



Stephen Tsai.

Encl.
ST:H

0967

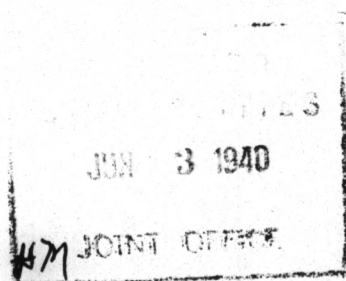
Mr. C. A. Evans
T-40-5-8-51

Under terms of agreement we are to pay the import-
ing firm US\$3,000 on signing of contract and US\$2,000 upon our
receipt of the shipping documents from Tientsin. The remaining
US\$1,000 to be paid within six months after the generators have
been tested. The importers are responsible for the transportation
from Tientsin at our cost. I believe that the shipment will
arrive within the next ten days.

Yours sincerely,

Stephen Tasi

Encl.
H: H



0968

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

INDEXED

Telegraph Address
"Yenta"

May 18, 1940
T-40-5-18-52

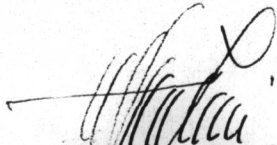
Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

You know that Miss Cummings is leaving the University in the immediate future. The University is giving her May salary on the field basis and June and July salary on furlough basis. In addition she receives five sixths of the regular travel allowance. We have settled all her accounts with her. In the settlement we have reserved \$53.00 for her insurance premium which falls due next month.

Miss Cummings presented a letter from Mr. William H. Rice, President of the Newton Center Savings Bank, dated April 23rd, in which Mr. Rice wrote that he was sending you a check for \$500 for Miss Cummings. On the strength of this letter President Stuart authorized this office to advance \$400 to her at her request. This leaves her a balance of \$100 from the \$500 which Mr. Rice is supposed to have sent you. This balance Miss Cummings will call for after she arrives in America.

Yours sincerely,


Stephen Tsai.

ST:H

chg field
6/11/40
no 9548
Dep 6/15/40
no 9556
Field Act

0969

燕京大學

RECEIVED
UNIVERSITIES
JUN 14 1940
JOINT OFFICE

YENCHING UNIVERSITY
PEIPING

Office of the Controller

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

We have received your letter of June 10, 1940, regarding the salary of Mr. C. A. Evans. The University is giving Mr. Evans a salary of \$100 per month. This is the same as the salary of Mr. C. A. Evans in the past. We have no objection to your paying Mr. Evans the salary of \$100 per month. We have no objection to your paying Mr. Evans the salary of \$100 per month. We have no objection to your paying Mr. Evans the salary of \$100 per month.

Very truly yours,
William H. Jones, President
Yenching University
Peiping, China

Very truly yours,

Stephan T. Lee

STH

0790

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

May 18, 1940
T-40-5-18-54

ack 7/16/40

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Another batch of letters from you came the day before yesterday. These were dated between April 11th and 22nd. I do not believe any of these requires further comment from us. We are glad to note the satisfactory condition revealed in the Princeton-Yenching Foundation accounts. I have always believed the great potentiality in the P-Y-F.

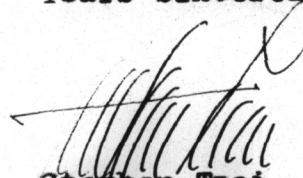
A very gratifying letter came from Miss Cookingham in the same mail. The President has already written her and is cabling you today as follows:

COOKINGHAM APPROVED BASIS STUART LETTER SEPTEMBER 29

I sincerely hope that she will be returning before long. There is a hearty welcome awaiting her.

We are grateful to note that the Rockefeller Foundation has again come forward with their generous grant to the Associated Boards' program and we are particularly pleased that \$14,000 is designated for Yenching.

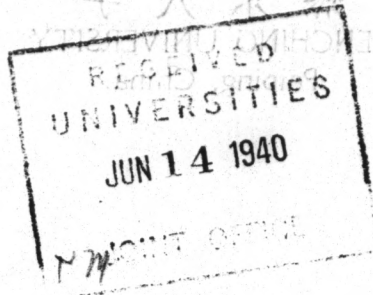
Yours sincerely,


Stephen Tsai.

ST:H

0971

學大京燕



May 14, 1940
T-10-11-10

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Another copy of the letter from the
day before yesterday. These were dated between 1937 and
and 1940. I do not believe any of these papers. I
am sure you will find the letter dated 1937
which is the one in the photograph showing the
I have always believed the great possibility in the past.

A very gratifying letter came from Mr. Evans
in the past. The letter was dated 1937.
and is ending for today as follows:

CONFIDENTIAL. ALPHABETICALLY ORDERED. 1937.

I sincerely hope that you will be receiving this letter.
There is a copy of the letter in the past.

I am sure that you will find the letter dated 1937
which is the one in the photograph showing the
I have always believed the great possibility in the past.

Yours sincerely,
C. A. Evans

THOMAS

THOMAS

2760

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

May 18, 1940
T-40-5-18-55

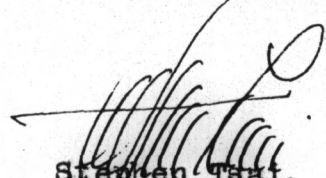
Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

I am sorry it has taken us so long in answering the points raised in your letter of March 27 with reference to the Wheeler Chapel Fund. I now have the complete accounts which are shown in the enclosed statements. It appears that you have a balance of ✓US\$2,164.77 in your account which doesn't appear in our books. We are ready to accept any suggestion from you as to how we should deal with this balance in the future - whether to retain it in New York or transfer it to our account. I am afraid our investments here appear rather bad. The Chinese Government bonds, of course, have suffered setbacks due to the present political and military states of affairs in China. The Shanghai Power Company and the Shanghai Municipal bonds are also affected by the hostilities. In addition to the depreciation of the bonds themselves, one should also consider the devaluation of the currency.

I believe the attached statements are clear and require no special comments.

Yours sincerely,


Stephen Tsai.

Encls.
ST:H

0973

९

Director of the Controller

RECEIVED
UNIVERSITIES
JUN 11 1940
JOINT OFFICE

0974

Wheeler Chapel a/c - Reconciliation

New York Balance as per March Trial Balance - University	\$26,292.96
ditto	Women 20,778.85
Total	US\$47,071.81

Field Balance - Women	20859.73
Less: Entry not yet entered by	
NY see T-40-4-23-43	80.88
	20,778.85 ✓

Field Balance - University	24219.82
Less: Entry not yet entered thru	
NY Book see our letter of	
T-40-4-23-43	91.63
	24,128.19
	44,907.04
Balance in New York	2,164.77
Total	US\$47,071.81

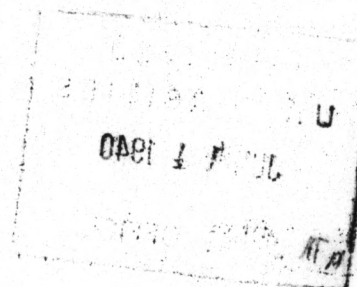
172.51

47,244.32

80.88
91.63

172.51

May 16, 1940



Wheeler Chapel a/c - Reconciliation

New York Balance as per March Trial Balance - University	\$26,328.96
ditto Women	80,778.88
<u>Total</u>	<u>US\$47,071.81</u>

Field Balance - Women	30852.73
Less: Entry not yet entered by NY see T-40-4-23-43	80.88
Field Balance - University	34219.82
Less: Entry not yet entered thru NY Book see our letter of T-40-4-23-43	91.63
<u>Balance in New York</u>	<u>2,164.77</u>
<u>Total</u>	<u>US\$47,071.81</u>

17521
8088
2163
17521

RECEIVED
UNIVERSITY
JUN 1 1940
TREASURY OFFICE

May 16, 1940

Wheeler Chapel Memorial Fund Account

YENCHING COLLEGE FOR WOMEN

RECEIVED
UNIVERSITY
JUN 1 1940
YENCHING COLLEGE FOR WOMEN

Date	Details	Debit		Credit	
		Gold Dollars	LC Dollars	Gold Dollars	LC Dollars
1937 Feb. 10	As per letter No.C37-2-10-196			19420.17	50900.48
Sept.30 1938	By Shanghai Power Co. Interest			394.57	1361.25
Mar. 8	By Shanghai Power Co. Interest			408.40	1368.12
Oct. 31 1939	By Shanghai Power Co. Interest			236.77	1373.28
Mar. 15	By Shanghai Power Co. Interest			213.18	1375.00
Sept.30 1940	By Shanghai Power Co. Interest			105.76	1375.00
Feb. 29	By Shanghai Power Co. Interest			80.88	1375.00
	Balance	20859.73*	59128.13		
		\$20859.73	\$59128.13	\$20859.73	\$59128.13
	May 16, 1940				

✓
C.K.

Wheeler Chapel Memorial Fund Account

RECEIVED
UNIVERSITY
JUN 14 1940
MOUNTAIN OFFICE

Date	Details	Debit		Credit
		Gold Dollars	LC Dollars	
Feb. 29	By Shanghai Power Co. Interest			1375.00
Sept. 30	By Shanghai Power Co. Interest			1375.00
Mar. 15	By Shanghai Power Co. Interest			1375.00
Oct. 31	By Shanghai Power Co. Interest			1373.28
Mar. 8	By Shanghai Power Co. Interest			1368.12
Sept. 20	By Shanghai Power Co. Interest			1361.25
Feb. 10	As per letter No. C37-S-10-196			20200.48
	Balance	20852.73	25158.13	
		20852.73	25158.13	25158.13

May 16, 1940

Q.K. /

Wheeler Chapel Investment
April 30, 1940

	<u>Face Val.</u>	<u>Cost</u>	<u>Market rate</u>	<u>Value</u>
Chinese Government 25th Year, Series.....	\$31,400	\$20,440.81	49.15	\$15,433.10
Shanghai Power Co. 5½%.....	\$75,000	\$73,950.36	87.50	\$65,625.00
Shanghai Municipal Debentures, 5½%-----	\$20,000	\$18,400.00	85.00	\$17,000.00
		<u>\$112,791.17</u>		<u>\$98,058.10</u>
Cash awaiting investment.....		<u>19,592.40</u>		
Total Fund-----		<u>\$132,383.57</u>		

Wheeler Chapel Investment
April 30, 1940

RECEIVED
UNIVERSITIES

JUN 14 1940

JOINT OFFICE

0980

Wheeler Chapel Memorial Fund a/c

University

Date	Details	Debit		Credit	
		Gold Dollars	LC Dollars	Gold Dollars	LC Dollars
1927					
Mar.17	By Architects Fees as per NY Dec. 1926 Cash Statement			267 > - 750.00	1537.50
1929					
Dec.17	By NY Remittance (H&S Deposits)			22500.00 ✓	56135.43
1931					
Apr.17	By Bank Interests			789.82 ✓	3035.93
1932					
June30	By Bank Interests			895.29 ✓	3571.94
1933					
Nov.30	By Bank Interests			237.67	713.02
1934					
June30	To Transfer a/c	18857.84	48252.61		
1935					
Feb.22	By Interest from Shanghai Power Company			593.10 ✓	1589.52
22	By Bank Interest			512.76 ✓	1281.92
Oct.15	By Interest on Chinese Govern- ment Bonds			144.23 ✓	375.00
15	By Interest from Shanghai Power Co.			783.35 ✓	2036.72
Dec.28	By Interest on Chinese Govern- ment Bonds			125.00 x	375.00
1936					
Mar.17	By Interest from Shanghai Power Co.			614.44 x	2058.37
31	By Interest from Chinese Govern- ment Bonds			74.63 ✓	250.00
Aug.31	By Shanghai Power Co. Investment			7 - 9649.72	25292.02
Oct.16	By Interest from Shanghai Power Co.			624.38 x	2060.44

Date	Details	Debit		Credit	
		Gold Dollars	LC Dollars	Gold Dollars	LC Dollars
1936					
Oct. 16	By Interest on Chinese G. Bonds			236.99 +	782.06
1937					
Feb. 28	By Shanghai Power Co. Interest			618.75 x	2060.44
Apr. 30	By Chinese G. Bonds Interest			225.11 x	754.12
Nov. 1	By Shanghai Power Co. Interest			197.28 x	680.62
2	By Chinese G. Bonds Interest			271.63 x	923.51
Dec. 7	By Chinese G. Bonds Interest			210.59 x	705.49
1938					
Feb. 26	By Chinese G. Bonds Interest			275.72 x	923.70
Mar. 31	By Shanghai Power Co. Interest			204.20 x	684.07
June 30	By M. Steinert & Sons - organ see NY May statement				
Oct. 26	By Shanghai Power Co. Interest			1650.63	6602.52
26	By Chinese Gov. Bonds Interest			118.39	686.64
26	By Gain on Chinese Government Bonds drawn			154.78 x	897.65
				12.67	73.54
1939					
Feb. 1	By Chinese G. Bonds Interest			180.24 x	1045.40
Mar. 23	By Shanghai Power Co. interest			108.59 x	687.50
June 30	By Chinese G. Bonds interest			142.83	892.68
Sept. 30	By Shanghai Power Co. interest			52.89 x	687.50
30	By Shanghai Municipal Council interest			32.35	550.00
1940					
Mar. 11	By Chinese Gov. Bonds interest			51.19 x	830.30
11	By Shanghai Power Co. interest			40.44 x	687.50
	Balance	24219.82*	73255.44		
		<u>\$43077.66</u>	<u>\$121508.05</u>	<u>\$43077.66</u>	<u>\$121508.05</u>
	April 30, 1940				

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

May 20, 1940
T-40-5-20-57

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Association
The Yenching Alumni/ is starting a scholarship fund commemorating the 70th birthday of Ex-Chancellor Wu Lei-chuan. The Yenching alumni in the States no doubt will have contributions to make. Will you be good enough to receive any money that may be sent in to you for this purpose and transmit it to us?

Yours sincerely,


Stephen Tsai.

ack 6/27/40

memo to: Miss Cloud
Mr. Parker
Miss Van Dine
6/21/40

noted
se

0983

燕京大學
YENCHING UNIVERSITY
Peking, China

RECEIVED
UNIVERSITIES
JUN 14 1940
JOINT OFFICE

Office of the Controller

May 30, 1940
T-40-8-80-57

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Association
The Yenching Alumni is starting a
scholarship fund commemorating the 70th birthday
of Mr. Chancellor Wu Wei-chuan. The Yenching alumni
in the States no doubt will have contributions to
make. Will you be good enough to receive any amount
that may be sent in to you for this purpose and
transmit it to us?

Yours sincerely,

Stephen Tse

0984

May 21, 1940
E -40-5-21-3

Mr. Stephen Tsai
Yenching University
Peking, CHINA

Dear Mr. Tsai:

Your letter of April 23rd No. 43 calls attention to the parchment shipped through The Stevens Nelson Paper Corporation.

In the very beginning we were informed that there is no parchment of the kind you require made in Japan, and neither is there any made in the United States. Just at the present time the only source in the world is from England -- it being an industry which has been carried on down through centuries and in which a grade of artisans have developed, known no other place. There are, it is true, some machined parchments, but in reality they are simply oiled vegetable fiber products.

The Stevens Nelson Paper Corporation are agents in America for Japan Paper Company products and vice versa. But, did you order from the Japan Paper Company, you would still be required to pay the duty imposed by the Chinese Government. We might say that parchment is on the free list in America, as there is no competition for this product on this side of the Atlantic. Consequently, the price is not loaded because of it having been purchased in America.

I trust this will answer your question.

Very truly yours,

C. A. EVANS

CAE/B

0985

燕京大學
YENCHING UNIVERSITY
Peiping, China.

INDEXED

Office of the Controller

Telegraph Address
"Yenta"

June 8, 1940
T-40-6-8-65

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

We have financed the McBrier Project this year with the surplus carried forward from last year. So far we have spent LC\$8,024.77 and US\$833.30. The balances carried forward from last year are LC\$5,926.43 and US\$25.80. The estimated expenses from now until the end of the year are LC\$752.63 and US\$25.63. We will, therefore, need about US\$1,000.00 to balance the year's account. Upon receipt of this letter will you please deposit this amount to our account with the Central Hanover Bank and Trust Company. Any balance left over will be carried forward to the following year. The detailed accounts will be submitted later after the year is closed.

Yours sincerely,

Stephen Tsai.

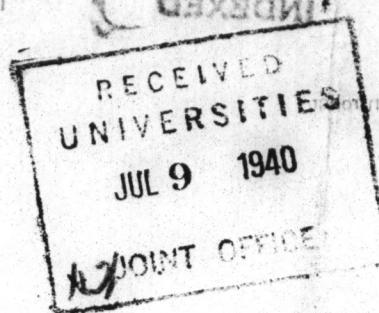
ST:H

Dep. 7/15/40
No 9579

ack 7/15/40
OK by SM
under position re-
the way the fund
is handled.
7/19/40
OK car

0986

燕京大學
YENCHING UNIVERSITY
Peiping, China.



Telephone Address
Y-1000

June 8, 1940
T-40-6-63

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

We have finished the budget for this year with the surplus carried forward from last year. So far we have spent 1,024.77 and US\$835.30. The balance carried forward from last year are 1,025.32 and US\$25.80. The estimated expenses from now until the end of the year are 1,075.63 and US\$3.63. We will therefore need about US\$1,000.00 to balance the year's account. Upon receipt of this letter will you please deposit this amount to our account with the Central Hanover Bank and Trust Company. Any balance left over will be carried forward to the following year. The detailed accounts will be submitted later after the year is closed.

Yours sincerely,

Stephen Tsiang

ST:H

7890

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

INDEXED

Telegraph Address
"Yenta"

June 12, 1940
T-40-6-12-66

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

The Trustees' appropriation for Women's College for this year is US\$13,995.48. Of this amount you have only authorized us to draw \$4,000 (your letter E-39-9-14-2). In addition to this \$4,000 you have paid out \$1,707.48 up to the end of March. We will need to draw quite a bit before we can finish the year. Upon receipt of this letter will you please deposit to the Women's College account with Central Hanover Bank and Trust Company whatever balance which is still due to the field on this year's account. I reckon that the balance would be somewhere around \$8,000 after deducting payments which you are making on our behalf in New York. In addition to this the Women's College is also due to receive its share on the Sustaining Fund.

The Boyd Gymnasium leaks badly during the rainy season. We have to do some very extensive repair to it. The contract for this job has just been let out. It will cost LC\$12,000. With the value of the Chinese dollar regaining (17.00 + 1.00 this afternoon), this job of re-roofing of the gym. will take nearly US\$800.00. This is an added item of expenses which we didn't calculate in our budget.

Yours sincerely,

Stephen Tsai.

ST:H

0988



Mr. C. A. Evans
Yenching University
130 Fifth Avenue
New York City

Dear Mr. Evans:

The Yenching University Library is very pleased to have your letter of July 14, 1949, regarding the purchase of books for the library. We have been authorized to order 10,000 books for the library and we are very glad to hear that you are interested in purchasing books for the library. We will need to know the titles of the books you wish to purchase and the prices of the books. We will then be able to make the necessary arrangements for the purchase of the books. We are very glad to hear that you are interested in purchasing books for the library and we will be happy to make the necessary arrangements for the purchase of the books.

The Yenching University Library is very pleased to have your letter of July 14, 1949, regarding the purchase of books for the library. We have been authorized to order 10,000 books for the library and we are very glad to hear that you are interested in purchasing books for the library. We will need to know the titles of the books you wish to purchase and the prices of the books. We will then be able to make the necessary arrangements for the purchase of the books. We are very glad to hear that you are interested in purchasing books for the library and we will be happy to make the necessary arrangements for the purchase of the books.

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

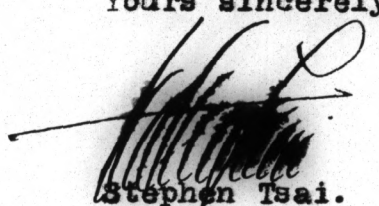
June 14, 1940
T-40-6-14-69

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Miss Katherine D. Cherry of Corbeg,
Delgany, Co. Wicklow, Ireland has been appointed
a member of our Department of English here. She
is to receive one-way travel allowance. Will you,
therefore, advance her up to the amount of US\$400.00
when she calls for it? I understand she is coming
by way of America.

Yours sincerely,


Stephen Tsai.

ST:H

*Paid 7/23/40
20 9595
2115-19-0
@ 3.88
\$ 449.89*

OK

0990

YENCHING UNIVERSITY
 DEPT. OF PHYSICS
 JUL 28 1940
 RECEIVED
 OFFICE OF THE CONTROLLER

ASSISTANT ATTORNEY GENERAL
 DEPT. OF JUSTICE
 WASHINGTON, D. C.

JUNE 14, 1940
 T-40-8-14-88

Mr. C. A. Evans
 Yenching University
 150 Fifth Avenue
 New York City
 U. S. A.

Dear Mr. Evans:

Miss Katherine D. Cherry of Jersey, Delgany, Co. Wicklow, Ireland has been appointed a member of our Department of English here. She is to receive one-way travel allowance. Will you, therefore, advance her up to the amount of \$2400.00 when she calls for it? I understand she is coming by way of America.

Yours sincerely,

[Signature]
 Stephen Tsal.

H:TE

Handwritten notes:
 Paid 7/23/40
 20 paid
 2112.17-0
 3.88
 \$ 449.89

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

INDEXED

Telegraph Address
"Yenta"

June 21, 1940
T-40-6-21-70

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your letters of May 8th, 9th and 10th. We are indeed very grateful to you for all the time and energy which you gave to the matter of boilers. You may have occasion to reassure those whom you have been dealing with that the course we finally took seemed to us wise under the circumstances without being unfair to anyone concerned. And we appreciate their offer.

We are glad to have the financial statements for April and are particularly grateful for the good success you have had in raising this year's Sustaining Fund. Will you please deposit to our account with the Central Hanover Bank and Trust Company the US\$20,000.00 authorized by authorizations Nos. 4014 and 4015?

As you know, we had our Commencement Exercises on Tuesday. Altogether 151 men and women received their M.S., M.A., B.A., or B.S. degrees. With the unbelievable happenings that are taking place in this mad world of ours, it almost seems like an anomaly that we could have finished this year under normal academic atmosphere. Our praise and thanksgiving to the good Lord.

Yours sincerely,

Stephen Tsai
Stephen Tsai.

ST:H

*Paid 7/23/40
No 9592
\$20,000.00*

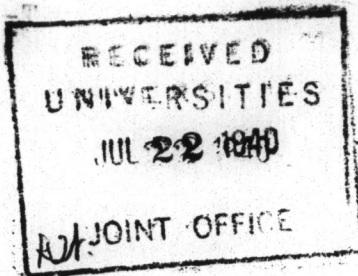
0992

燕京大學
YENCHING UNIVERSITY
Peiping, China

INDEXED

Office of the Controller

June 11, 1940
T-40-6-21-70



Mr. G. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

This acknowledges receipt of your letter of May 28th and 10th. We are indeed very grateful to you for all the time and energy which you gave to the matter of officers. You may have occasion to reassure those whom you have been dealing with that the course we finally took seemed to us wise under the circumstances without being unfair to anyone concerned. And we appreciate their offer.

We are glad to have the financial statements for April and are particularly grateful for the good success you have had in raising this year's subscription fund. Will you please deposit to our account with the Central Hanover Bank and Trust Company the \$20,000.00 authorized by authorization Nos. 4014 and 4015.

As you know, we had our Commencement Exercises on Tuesday. Altogether 151 men and women received their M.S., B.A., or B.S. degrees. With the unbelievable happenings that are taking place in this mad world of ours, it almost seems like an anomaly that we could have finished this year under normal academic atmosphere. Our praise and thanksgiving to the good Lord.

Yours sincerely,

ST:H

3990

燕京大學
YENCHING UNIVERSITY
Peiping, China.



Office of the Controller

Telegraph Address
"Yenta"

INDEXED

July 12, 1940

T-40-7-12-73

Ack. 8/13/40 SAG

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Entered
7/30/40
g. v. 1479

Your letter of June 8th and 10th together with the May financial statements came yesterday. We note in Mr. Garside's letter to Mr. McBrier the disposition of the £10-10-6 from the British United Committee for Christian Colleges in China. Accordingly, we are crediting the sum of US\$35.87 to the Trustees' Sustaining Fund.

In looking over our Suspense Account, I note that the advance of US\$200 to Mr. Kuan Yi-shan is still outstanding. I requested you on March 7 (Letter T-40-3-7-30) to take this \$200 out of the gifts for Mr. Kuan's support and deposit it to our account. I hope your June statement will show that this has been done.

As to the Women's College balance, I had already taken the matter up in my letter T-40-6-12-66.

We are in the midst of closing up the accounts for the past year. I am afraid we are considerably behind the time this year and I have to leave a good deal of the detail to the staff. The extensive repair work that is being done in the buildings in President Hsu's Garden which we have recently acquired, and the installation of the new machinery in the Power Plant and other customary summer house-cleaning have taken me away from my office at a sacrifice of the Accounting Office.

Something terrible happened last Saturday. Dr. Stuart is very fond of horse-back riding. While he was riding Saturday, his horse stumbled and he fell on his face. He was rushed to P.U.M.C. immediately after receiving first-aid in our own infirmary. Examination by the various P.U.M.C. specialists revealed that in addition to the facial and nasal injury there was a slight contusion of the brain. He is under the care of Dr. Hill, neurologist at the P.U.M.C., and is doing very well indeed. But it will take at least three weeks from the time of the accident before he will be able to leave the hospital, and after he returns to the campus he will have to go slow for sometime. If he

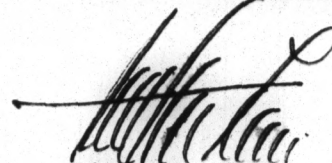
0994

Mr. C. A. Evans
T-40-7-12-73

2

continues progressing at the same rate as he has been doing. I hope by the time this letter reaches you he will have completely recovered. You can imagine the consternation that we received when the news of the accident first spread in the community.

Yours sincerely,


Stephen Tsai.

ST:H

0995

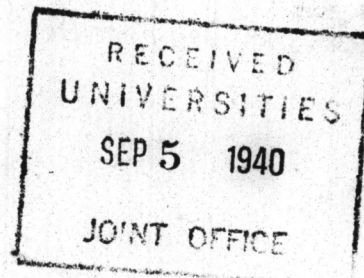
Mr. C. A. Evans
T-40-7-13-73

continues progressing at the same rate as he has been doing. I hope
by the time this letter reaches you he will have completely recovered.
You can imagine the consternation that was received when the
news of the accident first spread in the community.

Yours sincerely,

Stephen Tasi.

H:22



0996

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

August 6, 1940
T-40-8-6-74
Ack. 10/14/40

Mr. B. A. Garside
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear B. A.:

Dr. Stuart has already written you about the trip which the University is asking me to make to the Hawaiian Islands. I am hoping to get a passage on the President Taft arriving at Honolulu about the 1st of October. If I cannot get on the Taft, I will leave on the Cleveland which is due at Honolulu ten days later. Please send me any instructions c/o

H. W. Ching
69 North Hotel St.
Honolulu.

While I am there, if I could be of any service to any of the other Christian colleges or the ABCCC, please write me. I shall be most happy to do anything I can.

Yours sincerely,


Stephen Tsai.

ST:H

0997

燕京大學

YENCHING UNIVERSITY

Peking, China

RECEIVED
UNIVERSITIES

SEP 23 1940

JOINT OFFICE

Office of the Controller

Telegraph Address

August 6, 1940

T-40-8-8-74

AK 10/14/40

Mr. B. A. Garais
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear B. A.:

Dr. Stuart has already written you about the trip which the University is asking me to make to the Hawaiian Islands. I am hoping to get a passage on the President Taft arriving at Honolulu about the 1st of October. If I cannot get on the Taft, I will leave on the Cleveland which is due at Honolulu ten days later. Please send me any instructions.

H. W. Gning
69 North Hotel St.
Honolulu.

While I am there, if I could be of any service to any of the other Christian colleges or the ABCCC, please write me. I shall be most happy to do anything I can.

Yours sincerely,


Stephen Tabi

STH

8990

August 13, 1940
G-40-8-13-1

*ACK 7/25/40
C40-9-25-11
fr. Cunningham*

Mr. Stephen Ts'ai
Yenching University
Peking, CHINA

Dear Stephen,

Mr. Evans is away from the office on a brief vacation, so I will acknowledge receipt of your letter No. T-40-7-12-73. We will hold the letter for Mr. Evans's return, but in the meantime I will comment on some of the items you discuss.

We have all been deeply distressed to learn of Dr. Stuart's accident; and at the same time rejoice that it was no more serious. Dr. Stuart is one of the few really indispensable men I have ever known - we simply must not let any catastrophe overtake him! We hope that by this time he has completely recovered from the effects of the fall.

The major specific financial item discussed in your letter is the US\$200 advanced to Mr. Kuan which you have been carrying in your Suspense Account. Before this reaches you you should have received the rather long letter I wrote Dr. Stuart on August 2, a copy of which was mailed to you with brief additional comments. We have never at any time during the past year been forgetful of this item of US\$200, and have been doing everything possible to repay this amount to the field account, as well as to take care of Mr. Kuan's expenses while in America and his return travel to China. But obviously it is impossible to meet from a fund of US\$800 the cost of a round trip journey from and to China, together with living expenses in New York for a year. Only by securing substantial additional contributions, together with a large amount by Mr. Kuan throughout his year in America, were we able to take care of his expenses here plus his return journey to China. The question of how the University will adjust this US\$200 with Mr. Kuan is one which the field authorities will have to clear with him. There is nothing we need to add to the comments made in my letter of August 2.

We will look forward to receiving the audited accounts of the University for the past year some time within the next few weeks. We can appreciate that the end of the year was a particularly busy season for you this time, for you have been carrying a heavy over-load of additional work as well as taking care of all the regular duties. I hope you are managing to get a reasonable amount of rest and recreation before the pressure of work for the autumn begins.

Very cordially yours,

BAG:MS

0999

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

INDEXED

Telegraph Address
"Yenta"

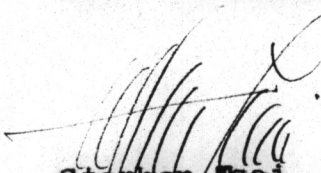
August 15, 1940
T-40-8-15-80

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Miss E. M. Hancock has arrived. ✓
She reported that her June salary check, US\$143.93,
was accidentally destroyed and requested us to
give her a substitute, which we have complied
with. Will you, therefore, consider your check
to her as cancelled and deposit the amount in the
Women's College account with the Central Hanover
Bank and Trust Company.

Yours sincerely,


Stephen Tsai.

ST:H

Dep 9/24/40
20615

燕京大學
YENCHING UNIVERSITY

RECEIVED
UNIVERSITY
SEP 23 1940
JOINT OFFICE

Office of the Controller

August 18, 1940
T-40-5-18-30

Mr. C. A. Evans
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Evans:

Miss E. M. Hancock has arrived.
She reported that her June salary check, US\$143.93,
was accidentally destroyed and requested us to
give her a substitute, which we have complied
with. Will you, therefore, consider your check
to her as cancelled and deposit the amount in the
Women's College account with the Central Hanover
Bank and Trust Company.

Yours sincerely,

Stephen T. Paul

STH

1001

燕京大學
YENCHING UNIVERSITY
Peiping, China.

Office of the Controller

Telegraph Address
"Yenta"

September 2, 1940
T-40-9-2-83

Mr. B. A. Garside
Yenching University
150 Fifth Avenue
New York City
U. S. A.

Dear B. A.:

This acknowledges receipt of your letter dated August 5th enclosing a copy of your letter to President Stuart, both referring to the case of Mr. Kuan Yu-shan.

We are all very happy to hear of the excellent report of Mr. Kuan and are anxiously waiting for him to return. A year ago last summer when Mr. Wee first had word about the scholarship of US\$600 for Mr. Kuan, he felt that the amount was not sufficient to cover all his expenses. He requested the Athletic Council to recommend to the University to supplement his scholarship. After very careful deliberation on the matter, the Council did not feel it could make such a recommendation. Later Mr. Kuan reported that his father would provide US\$200. It was clearly understood by all people concerned here that in accepting the scholarship Mr. Kuan assumed complete financial responsibility for himself. In order to give him immediate cash to pay for his travel, President Stuart agreed to loan him US\$200 to be repaid back to the University from his scholarship. In view of the excellent record Mr. Kuan has made, the University may wish to reconsider the whole matter. But the above facts were the circumstances under which Mr. Kuan went and the loan of US\$200 was made.

Yours sincerely,


Stephen T'ai.

ST:H
Copy to Dr. Stuart

學大京燕

YENCHING UNIVERSITY

RECEIVED
UNIVERSITIES

SEP 30 1940

JOINT OFFICE

Telephone Address
Yantai

Office of the Controller

September 2, 1940
T-40-2-2-2

Mr. B. A. Gaudin
Yenching University
120 Fifth Avenue
New York City
U. S. A.

Dear B. A.:

This acknowledges receipt of your letter dated August 28th enclosing a copy of your letter to President Chiang Kai-shek referring to the case of Mr. Hsien Yeh-shan.

We are all very happy to hear of the excellent report of Mr. Hsien and are anxiously waiting for him to return. A copy of your letter to President Chiang Kai-shek is being forwarded to the University. Mr. Hsien left the amount was not sufficient to cover all his expenses. He requested the Athletic Council to recommend to the University to supplement his scholarship. After very careful consideration on the matter, the Council did not feel it could make such a recommendation. Later Mr. Hsien reported that his father would provide US\$300. It was clearly understood by all people concerned here that in accepting the scholarship Mr. Hsien assumed complete financial responsibility for himself. In order to give him immediate cash to pay for his travel, the Athletic Council agreed to loan him US\$200 to be repaid back to the University from his scholarship. In view of the excellent report of Mr. Hsien, the University will be pleased to recommend for the whole of next year and the loan of US\$200 will be repaid.

Yours sincerely,

Copy to Dr. Stuart

1001

October 14, 1940

Mr. Stephen Ts'ai
Care of H. W. Ching
69 North Hotel Street
Honolulu, Hawaii

Dear Stephen:

I am sorry to be so slow in sending this letter to meet you in Hawaii. Our Yenching Trustees did not know that you were planning to start for Hawaii quite so early and had not had time to work out plans for your activities there and for your coming to the United States later. Since we learned about three weeks ago that you had actually started for Hawaii, we have been engaged in getting the necessary Yenching committees together, consulting with the field secretaries over the country, and trying hastily to formulate plans which would enable you to have the pleasantest and most productive trip to Hawaii and America this time.

Up to the time that we received the news that you had already started for Hawaii, our plans here had been moving in the direction of suggesting that you meet Mr. McBrier in Hawaii in January or February, work with him on the Islands for a month or two, and then come on to the United States for activities here during the spring. We raised with Mr. McBrier the question of whether he could arrange to go out to Hawaii this fall to work with you at this time, but that will be quite impossible for him. The general judgment of the Yenching Promotional Committee is that we should not undertake promotional work on behalf of Yenching University in the Hawaiian Islands in any way until you and Mr. McBrier can undertake this work together. The Committee, therefore, suggests that you carry through at this time the work you have on behalf of Princeton-Yenching Foundation, that you follow up the contacts you have among our Chinese constituency there, and then that you come on to the United States for two or three months here. By that time, we hope that Mr. McBrier can return to Hawaii with you and you can spend a month or two together there before you return to China.

I understand that your ticket from Honolulu to San Francisco has already been purchased. We have taken up with Mr. William Gillanders, who is the Pacific Coast Secretary for all of our China Colleges, the question of whether he can use you to advantage during November and possibly during the latter part of October. Unfortunately, however, November is the month for Community Chest drives in most of our Pacific Coast communities where China Colleges committees are active, so there is not much in the way of direct money-raising activities that you can accomplish then. Mr. Gillanders will be engaged chiefly in the work of organizing local committees and planning their activities. His suggestion, therefore, is that when you arrive in San Francisco, you plan to come on East for promotional activities here, and that you return to the Pacific Coast for work there in January.

1004

Mr. Ts'ai

2.

October 14, 1940

We are asking Mr. Gillanders to meet you when you arrive in San Francisco, or if that is impossible to have a letter awaiting your steamer telling you where you can get in touch with him. We hope that you can meet him and discuss with him your future activities there. Also, if there are any special Princeton-Yenching contacts which should be followed up at that time while you are on the Pacific Coast, the Princeton-Yenching Foundation office will give you information with regard to them.

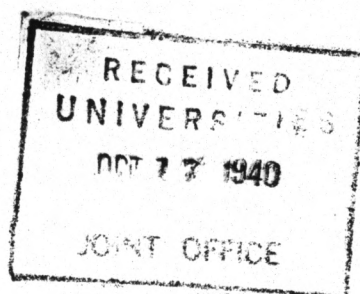
We are still in process of trying to work out plans for using your presence to the best advantage here in the eastern part of the United States during November and December. We will get off another letter to you in Hawaii, and will get a letter to San Francisco to meet you on your arrival there giving more detailed suggestions.

Will you please send us by Clipper mail, or if necessary by cablegram, information as to when you will be leaving Hawaii and on what date and steamer you expect to reach San Francisco? If you are ready to come on to the United States quite promptly after this letter reaches you, we will try to have things in readiness to make use of you any time after the latter part of October. If, however, you find it advisable to remain in Hawaii a little longer, we will adjust our plans accordingly.

We look forward to seeing you again, and all of us are eager to cooperate to the utmost to make your trip to America pleasant and productive.

Cordially yours,

BAG:MS



1005

October 22, 1940

Mr. Stephen Ts'ai
American President Lines
San Francisco, California

Dear Stephen,

We are sending this note to bid you welcome back to America. We were delighted to receive your message that you are coming on the Cleveland, and look forward to seeing you again here in New York.

As plans are now shaping up, it seems that it will probably be better for you to come East to New York fairly soon after you arrive, making stops along the way only at places where you have contacts you wish to follow up, or where some of our leaders are waiting to confer with you. For the next two months or so we will try to have a program planned for you here in the Eastern part of the United States; then on your way Westward early in 1941, you can give more time to following up the contacts in the Eastern and Western parts of the country.

I have been in correspondence with Mr. William Gillanders, our Pacific Coast Secretary, and find that he would probably be able to make better use of your services a little later, rather than just at this time. I know that Mr. Gillanders would like to meet you when you arrive in San Francisco, but I do not yet know whether it will be possible for him to do so. He is engaged in an intensive program in the southern part of California, and will hardly have time to get word as to when you are arriving and to make the journey up to San Francisco, even if he finds it possible to cancel his other engagements on short notice so that he could leave the South.

We are also informing Mrs. Charles E. Rugh, the Secretary of our East Bay Committee, that you are arriving on the Cleveland and are asking her to get in touch with you either at the steamer, or a little later if she can find it possible to do so. I am not sure whether you have met Mrs. Rugh in any of your earlier trips through California, but if not you will greatly enjoy the privilege of getting to know her. She is the sister-in-law of Mr. Arthur Rugh, and for the last three years has been giving the very finest leadership and service to our China Colleges activities, not only in the East Bay area but throughout California.

1006

Mr. Ts'ai

2.

October 22, 1940

generally.

If neither Mrs. Rugh nor Mr. Gillanders is able to meet you at the steamer, I hope that you will get in touch with Mrs. Rugh at her home in Berkeley. Her address is 99 Ardmore Road, and her telephone number is Ashbury 7221. We hope that Mrs. Rugh or Mr. Gillanders can acquaint you with the general situation on the Pacific Coast, and have you meet a few of the leaders there before you come East. You will probably not find it advisable at this time to undertake any extensive promotional activities in California, though you may wish to make a few calls on people whom you know personally. Miss Van Seiver is writing to you with regard to some of the most important Princeton-Yenching contacts in the San Francisco area - we leave to your judgment whether it would be better to get in touch with them now or when you return to California some months hence.

When you start East, we suggest that you purchase your ticket by way of Minneapolis, and that you stop off there for at least a day to meet Mr. Vernon B. Ransour, who is our representative this year in the Central Area, and have him put you in touch with our leaders in that region. Mr. Ransour also is hoping to have you spend some time in the Central Region a little later on, and would like to talk matters over with you in a preliminary way. Mr. Ransour is at The Curtis Hotel, Minneapolis. As soon as your plans for your Eastward journey are made, it would be well for you to send word to Mr. Ransour by wire or air mail as to the date and train on which you will arrive in Minneapolis, so that he can plan to meet you either at the train or at his hotel.

When you have finished in Minneapolis, we suggest that you come on to New York, where we will try to have plans worked out for your activities during the next two months.

Of course, if on your Eastward journey you wish to follow up any special contacts with which you are always acquainted, please feel free to do so, keeping notes of such contacts which you can pass along to us after you arrive in New York so that we can keep our records here complete.

We hope that you can let us know a little ahead of time on what date and train you are expecting to reach the city, so we can be on hand to greet you. Even if we should miss you at the train, we will have the latch string out here at the office whenever you may come in.

Mr. Evans has already written to you with regard to your clergy certificate, so I will not need to add anything more on that at this time.

Looking forward to seeing you in the near future, I am

Very cordially yours,

BAG:MS

